# The Rosedale Hewens Academy Trust (A Company Limited by Guarantee)

Annual Report and Financial Statements

Year ended 31 August 2024

Company Registration Number: 07683702 (England and Wales)

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## Reference and Administrative Details

## **Company Registration Number:**

Member Member

Member (Founder Member)

## 07683702 (England and Wales)

**Beverley Amos** Ian O'Connor Clive Neathey

Academy Board and Senior Management Team:

Trustee (Chair) Trustee (Vice Chair)

Trustee Trustee

Trustee (appointed 21.11.23)

Trustee

Senior Management Team:

Chief Executive Officer Chief Officer - Operations Chief Officer - Standards

Clerk

Company Secretary

Stewart Duguid Anthony Cohen Norman Deas Hassan Abubakar Rachel Quick Vacancv

Marie Ashley Heidi Faure Sarah Driscoll

Susan Neave Susan Galloway

## Rosedale Primary School Local Advisory Body:

Governor (Parent) (Chair) - Appointed 08.02.24

Governor (Parent) Governor (Headteacher)

Governor (Chief Officer - Standards) Governor (Chief Officer - Operations)

Governor (Co-opted) Governor (Parent)

Governor (Community)

Michelle Drummond Perminder Kaur Niela Bamber Sarah Driscoll Heidi Faure Debra Smith

Michelle Drummond

Gill Bennett

## **Hewens Primary School Local Advisory Body:**

Governor (Co-opted) (Chair)

Governor (Headteacher)

Governor (Chief Officer - Standards) Governor (Chief Officer - Operations)

Governor (Co-opted) Governor (Parent) Governor (Parent)

Zainab Jamil Kingsley Thomas Sarah Driscoll Heidi Faure Debra Smith Mariam Ibrahim Fatima Zaidi

## **Brookside Primary School Local Advisory Body:**

Governor (Parent) (Chair)

Governor (Headteacher) Governor (Chief Officer - Standards)

Governor (Chief Officer - Operations)

Governor (Co-opted) Governor (Co-opted) Governor (Parent)

Mujahid Hamid

Tishauna McMaster-Isaacs

Sarah Driscoll Heidi Faure Debra Smith Norman Deas Vacancy

## Rosedale College Local Advisory Body:

Governor (Parent) (Chair)

Governor (Principal)

Governor (Chief Officer - Operations) Governor (Chief Officer - Standards)

Governor (Co-opted) Governor (Parent)

Sabrina Ghenaiet Belishia Visser Heidi Faure Sarah Driscoll Debra Smith Maria Verity

## Reference and Administrative Details (continued)

Hewens College Local Advisory Body:

Governor (Co-opted) (Chair)

Governor (Principal)
Governor (Chief Officer - Operations)

Governor (Chief Officer - Standards)
Governor (Co-opted)

Governor (Parent)

Claudette Hanson

Marlene Littlefair Heidi Faure

Sarah Driscoll Debra Smith

Vacancy

Parkside Studio College Local Advisory Body:

Governor (Chair)

Governor (Principal)

Governor (Chief Officer - Operations) Governor (Chief Officer - Standards)

Governor (Co-opted) Governor (Co-opted) Governor (Parent) Marie Ashley

Karina Porter Heidi Faure Sarah Driscoll

Debra Smith Mario Flanagan

Vacancy

De Salis Studio College Local Advisory Body:

Governor (Co-opted) (Chair)

Governor (Chief Officer – Operations) Governor (Chief Officer - Standards) Governor (Assistant Principal)

Governor (Co-opted) Governor (Parent) Stewart Duguid Heidi Faure Sarah Driscoll Andre Burke Homayon Zeary

Vacancy

Internal Audit:

DMC Accounting, Olympic House, Unit 1A Corinium Industrial Estate,

Raans Road, Amersham, Buckinghamshire, HP6 6YJ

**Independent Audit:** 

Moore Kingston Smith LLP, The Shipping Building, The Old Vinyl

Factory, Hayes, Middlesex, UB3 1HA

**Banking Services:** 

HSBC Bank, 2 Station Road, Hayes, Middlesex, UB3 4BY

Legal Services:

Veale Wasbrough Vizards LLP Narrow Quay Houses, Narrow Quay,

Bristol, BS1 4QA

**Registered Office:** 

Wood End Green Road,

Hayes, UB3 2SE

## Annual Report of the Academy Board and Senior Management Team

The Rosedale Hewens Academy Trust (thereafter "the Trust") presents its Annual Report together with Financial Statements and Auditors' Report for the year 1 September 2023 to 31 August 2024. In so doing, the information serves as a Trustees' Report (Charity Law) and also as a Directors' Report and Strategic Report (Company Law).

The Trust operates three Primary Schools, two Secondary Colleges and two Studio Colleges in Hayes, Middlesex. Its Schools and Colleges have a combined pupil/student capacity of 3,850 (inclusive of primary nurseries), and had a roll of 2,805 in the School Census on October 2023.

## Structure, Governance and Management

#### Constitution

The Rosedale Hewens Academy Trust is a company limited by guarantee (thereafter "the Company"), and an exempt charity with charitable status within the meaning of Section 12 of the Academies Act 2010. In common with most other charitable companies, it too has Members. Accordingly, on 27 June 2011, First Members signed the necessary documentation to both establish and register the Company at Companies House.

As signatories to the Memorandum of Association (thereafter "the Memorandum"), First Members also agreed the Articles of Association (thereafter the "Articles") which include the charitable objects of the Trust. Together the Memorandum and Articles remain the primary documents describing how the Trust is governed. One of the key responsibilities of Members is the ongoing appointment and replacement of Trustees to the Board; also determining the mechanism by which Governors are appointed to each Local Advisory Body (thereafter "the LAB") at individual schools or colleges. However, for the purposes of company law, Trustees are sometimes referred to as Directors by the Department for Education (thereafter "the DfE") and the Education and Skills Funding Agency (thereafter "the ESFA"). Even so, for the sake of clarity, the term Director within the vocabulary of the Trust, normally refers to an employee who is a member of the Senior Leadership Team (thereafter "the SLT") at an individual college.

While Members hold the Board to account in terms of the effective governance, it is the Trustees rather than the Members who are responsible for the leadership, management, administration and general control of the Trust. The Trustees are the key decision-makers, albeit informed by collective feedback from the Governors who serve on each of the LABs.

Through the current Articles, Members can also serve as Trustees and/or Governors. However, the roles of Members, Trustees and Governors are quite distinct, and therefore every effort is made to separate the various tiers of governance so as to avoid potential conflict of interest; something that is nevertheless difficult to achieve within a small Multi-Academy Trust (thereafter "the MAT"). Please see Reference and Administrative Details for details of Members, Trustees and Governors who have served throughout the financial year, 1 September 2023 to 31 August 2024 and to the date the accounts are approved, with the exception of those noted.

### Liabilities and Indemnities

Each Member of the Trust undertakes to contribute to the assets of the Company in the event of it being wound up while serving as a Member, or within one year after ceasing to be a Member. This contribution will not exceed £10, irrespective of the debts and liabilities contracted prior to cessation of membership.

The Trust provides cover for Members, Trustees and Governors through professional indemnity insurance. This concerns liabilities which arise from acts of neglect, errors and/or omissions, committed in good faith. In addition, the Board has taken out fidelity guarantee insurance to cover losses caused by the dishonesty of any of the above individuals. Both of these policies have maximum insured limits, reviewed on an annual basis, as required by the Companies Act 2006 Section 236.

#### **Activities**

The principal object and activity of the Trust is to advance, for the public benefit, education in the United Kingdom by establishing, maintaining, carrying on, managing and developing schools and colleges (thereafter "the Academies") offering a broad and balanced curriculum. Working in collaboration with the London Borough of Hillingdon, the Trust first allocates places to those children with Special Educational Needs and who have named a specific Academy. All other applicants are offered places according to the criteria set out in each respective Admissions Policy. When applicants exceed the total number of places available for the relevant age group at any Academy, a waiting list is established.

## **Organisation and Structure**

## The Company

Within the current Memorandum and Articles, Trustees are appointed by unanimous resolution of the existing Members, who also reserve the automatic right of representation at Board level. Each LAB serves as a standing sub-committee of the Board, operating under a Schedule of Delegation which is annually reviewed and approved by Trustees. Local Governors are appointed to the LAB in accordance with these Articles and together with the SLT, are responsible for the affairs and day-to-day safe operation of the individual Academy.

#### The Board

The Board is the regulatory authority of the Trust and as such is responsible for setting the strategic direction, operational priorities and policy at a corporate level across the group of Academies within the Trust. The Trustees approve a Scheme of Delegation which covers key functions and levels of responsibility for Trustees and local Governors in terms of governance and levels of responsibility for senior staff in terms of leadership and management. In short, the remit of the Board is to provide coherent leadership and management across all of the Academies sponsored by the Trust. It is therefore responsible for allocating resources by approving an annual budget plan, monitoring the use of these resources and making major decisions about the use of capital and revenue by setting the general strategy and direction of travel for the Trust.

The composition of the Board is as follows:

- 3 x Trustees from local corporate business;
- 3 x Trustees (including parents where possible representing each educational phase);

#### The Local Advisory Bodies

LABs are responsible for advising and assisting in the formulation of general policies concerned with standards and the quality of teaching. They review and report on the curriculum offered at the respective school with reference to national and local requirements. They monitor and review the progress of pupils/students in terms of academic achievements, attendance, punctuality and behaviour; all benchmarked against local and national performance. The LAB is required to prepare written documents which report on the above, and in so doing consider the next steps and recommendations made by the Principal/Headteacher and respective SLT. Each LAB is required to actively promote the work of its Academy within its local community; responding to external feedback in an effort to continuously improve.

Each LAB is responsible for the affairs of individual Academies, having the following representation:

- **Rosedale Primary School**: 2 x Governors (drawn from the Executive Group); the Headteacher of the School; 2 x co-opted Governors (drawn from the local community); 2 x additional Governors (drawn from the parent body)
- **Hewens Primary School**: 2 x Governors (drawn from the Executive Group); the Headteacher of the School; 2 x co-opted Governors (drawn from the local community); 2 x additional Governors (drawn

- from the parent body)
- **Brookside Primary School:** 2 x Governors (drawn from the Executive Group); the Headteacher of the School; 2 x co-opted Governors (drawn from the local community); 2 x additional Governors (drawn from the parent body)
- **Rosedale College:** 2 x Governors (drawn from the Executive Group); the Principal of the Academy; 2 x co-opted Governors (drawn from the local community); 2 x additional Governors (drawn from the parent body)
- **Hewens College**: 2 x Governors (drawn from the Executive Group); the Principal of the Academy; 2 x co-opted Governors (drawn from the local community); 2 x additional Governors (drawn from the parent body)
- Parkside Studio College: 2 x Governors (drawn from the Executive Group); the Principal of the Academy; 2 x co-opted Governors (drawn from the local business community); 2 x additional Governors (drawn from the parent body)
- **De Salis Studio College:** 2 x Governors (drawn from the Executive Group); the Principal of the Academy; 2 x co-opted Governors (drawn from the local business community); 2 x additional Governors (drawn from the parent body)

During the period under review there were three meetings of the Board; three meetings of each LAB; four meetings of the Finance and Resources Committee and one annual meeting of Members. The training and induction provided for new Trustees and Governors was in part, dependent on individual past experience and the specific skills which they each have brought to the work of the Board. Routinely, by way of induction, the Chair has provided a conducted tour of each of the schools and colleges sponsored by the Trust, focusing on specific issues which relate to the individual Academy visited. Each Governor/Trustee is provided with a programme intended to raise awareness, including issues such as safeguarding, safer recruitment of staff, health and safety, and the educational provision on offer at each Academy. Trustees are deployed to one of three work streams, and then given specific training to assist them in this role. Within this period, there has been a focus on recruiting to the resources work stream where training on financial and legal matters has been prioritised, together with details about charitable status.

Board Meetings are held during the working day when the entire day is given over to Trustees to receive reports and thereby hold each of the individual Academies to account. All Governors and Trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents which they need in order to undertake their respective roles. At Academy level, LABs tend to meet late in the afternoon session, receiving ongoing training prior to termly meetings. This too has proved to be extremely valuable.

Trustees continue to make good use of the information held on Trust Governor, a bespoke software package developed for MATs and previously recommended by the DfE. The practice has been to post early drafts of documentation to elicit feedback prior to sign off at Board meetings.

## The Executive Group

The Chief Executive is authorised to incur expenditure within the approved budget without further authorisation from the Board, particularly when making staff appointments. Trustees are actively involved in appointing to the management structure at each Academy. In the primary phase, this includes the appointment of Headteachers and Assistant Headteachers, whilst at secondary phase, this includes Principals, Associate Principals, Vice Principals and Assistant Principals. In the secondary phase, each Assistant Principal is designated as a Director of Teaching and Learning (thereafter "the DTL"). At each Academy, the SLT is responsible for the day-to-day operation of the Academy, in particular organising the teaching staff, facilities and students.

#### Disabled Employees Policy

The Trust's policy is to give full and fair consideration to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities. Employees who become disabled are retained in existing posts where possible. Procedures relating to training, career development and promotion are adapted to ensure that

the employment policies outlined below are fully available equally for disabled and non-disabled employees.

#### **Employment Policy**

The Trust depends on the skills and commitment of its employees to perform well. Selection and development procedures are designed to ensure equal opportunities exist for all applicants and employees regardless of gender, marital status, race, age or disability, decisions being based on an individual's aptitude and ability. Employees are kept well informed and encouraged to discuss matters of concern.

### Arrangements for setting pay

The Trust continues to exercise its freedoms and flexibilities through its Pay Policies, varying the provisions made both locally and nationally through collective bargaining. During the course of the period in question, there has been harmonisation of pay arrangements for all those who hold posts beyond the teaching workforce.

Across the teaching workforce, the Pay Policy provides a framework which is used when making decisions about teachers' pay on appointment and annually with regard to pay progression. The Pay Committee is always mindful of adjustments made nationally through the School Teachers' Pay and Conditions Document (thereafter "the STPCD") as it applies to maintained schools in England. It uses these recommendations as a benchmark when reviewing pay policies, salary ranges and remuneration annually. As such, employees, through the annual pay review, are encouraged to read its recommendations in conjunction with other policies which regulate the employment of teachers within the Trust, in particular in respect of Performance Management.

Equally, the Pay Policy recognises that the Education Act 2002 (thereafter "the Act") gives the Secretary of State power to issue guidance on pay and condition matters within the state funded independent sector. Accordingly, the Trust pays due regard to this advice when annually reviewing the basis on which each teacher is paid, also bearing in mind the outcome of performance management. The Annual Review is to ensure that Pay Policy continues to reflect the latest legal position. In so doing, the Trust remains confident that all procedures in determining pay are consistent with the principles of public life, namely objectivity, openness and accountability.

Specifically, all pay related decisions are taken in compliance with:

- The Equality Act 2010;
- The Employment Rights Act 1996;
- The Employment Relations Act 1999;
- The Employment Act 2002:
- The Part-time Workers (Prevention of Less Favourable Treatment) Regulations 2000;
- The Employment Act 2002 (Dispute Resolution) Regulations; and
- The Fixed Term Employees (Prevention of Less Favourable Treatment) Regulations 2002.

In adopting the Policy the aim of the Trust is to:

- Maximise the quality of teaching and learning:
- Support each school and college in the implementation of its respective Development Plan and any other relevant improvement, and action plans, in addressing the issues which emerge from routine selfevaluation.
- Support the recruitment and retention of a high quality teacher workforce;
- Recognise and reward teachers appropriately for the contribution they each make at school or college level:

Teachers appointed as leaders and managers are paid on the Trust's Leadership and Management scale. Again, these payments are carefully benchmarked against scales and remuneration published in the STPCD. This is to ensure the Trust is able to retain a competitive edge in recruiting and retaining high quality middle and senior leaders.

The number of learners on roll at each Academy is the determining factor for Principals/Headteachers, Vice Principals, Assistant Principals/Assistant Headteachers and Associate Directors of Teaching and Learning (secondary only), being set by applying the general principles contained within The School Governance (Collaboration)

(England) Regulations 2003, as a starting point. This requires a calculation to be made by combining the unit score of each Academy for which overall responsibility is held. When determining pay for Executive Principals/Executive Headteachers, the Pay Committee takes into account all of the permanent responsibilities of the role whilst adjusting salary from time to time to take account of any specific challenges or other considerations.

#### **Trade Union Facility Time**

During the period there was one employee who was a relevant union official. Percentage of time: 0%

### Related Parties and other Connected Charities and Organisations

Several of the Academies within the Trust have a long history of working in collaboration and cooperation with others. At secondary level, for example, there has for many years been engagement with the local business community. Equally, there has been on-going commitment to provide opportunities for the local community to have access to specialist facilities at different campus sites, particularly in terms of sport, dance and performance. In some instances, these previously designed "extended services" have arisen as part of the Trust's support for Local Authority initiatives. The Trust continues to develop additional services, including training and extra provision for children and families. This is achieved through a number of companies, including:

- Rosedale College Community Enterprise Limited (thereafter "the RCCEL") was established in 2008. A Member of the Trust is registered as a non-salaried Director of RCCEL, which regulates the out-of-hours community use of the Trust's specialist facilities and assets;
- Little Marvels Nursery Services Limited (thereafter "the LMNSL"), which was established in December 2015, offers Early Years provision on each campus sponsored by the Trust. LMNSL is part funded by the Local Authority and offers nursery provision for under 2's upwards. It continues to be an important element of the LA's overall Early Years strategy. A Member of the Trust is the registered non-salaried Director, and is also registered with Ofsted as a specialist in the Early Years Foundation Stage (thereafter "the EYFS"). This provision is subject to regular Ofsted inspection;
- Rowensbrook Training and Development Limited (thereafter "the RTDL") was established in March 2017 in order to develop further vocational and occupational training opportunities through the Council for Awards in Care Health and Education (thereafter "the CACHE"). The initial emphasis was on the children's workforce offering the Early Years Educator (Level 3). A Member of the Trust is registered as a non-salaried Director of RTDL, with sights set on establishing apprenticeship training as and when feasible;

There are no conflicts regarding pecuniary interests within the make-up of the Board, as Trustees are carefully appointed to avoid such conflict. However, one Trustee has long since provided consultancy services to the Academies and its predecessor schools. Accordingly, the Board has established a transparent Service Level Agreement (thereafter "the SLA") so that knowledge and experience of the in-house catering operation is not lost. The SLA ensures that all profits made through this in-house operation is returned directly to the Trust for future investment in the catering service. The Board is satisfied that his commitment and expertise continues to offer good value in that he is responsible for keeping the catering operation up-to-date, particularly in terms of legislation and health and safety audits. In his tenure, he has achieved '5' Star ratings from Environment Health when commissioning new catering facilities across all campuses.

## **Engagement with employees**

Within this financial year, the headcount of employees showed an average staff breakdown figure of 303. The following provision to introduce, maintain or develop arrangements for employee engagement are still in place:

• In order to provide employees with information on matters of concern to them a trust wide intranet (Sharepoint) continues to be in place, where all key documents are available to all staff to access. New staff are signposted to Sharepoint on their induction, and existing staff given the necessary training and information on how to access the intranet. The information includes, staffing structures; policies; procedures;

risk assessments.

- There has been consultation of employees on a regular basis by line managers and alliance/phase meetings where views of employees can be considered.
- The encouragement of the involvement of employees in the Trust's performance is evidenced though the Performance Management Cycle along with target review by all key staff involved. During various inspections, i.e. the Leading Parent Partnership Award (thereafter the "LPPA"), staff are always encouraged to be actively involved and participate.
- To achieve a common awareness of all employees of the factors affecting the performance of the Trust, there
  are regular highlights during every staff training day as well as regular in-house discussions around
  performance of each subject area.

## Engagement with suppliers, customers and other in a business relationship with the Trust

To summarise how the Board engages with suppliers, customers and others in a business relationship with the Trust, this involves: regular meetings to explain the needs of the Trust, providing regular detailed reports of the progress and development to key stakeholders; evidence of involving key stakeholders in the tender process for key supplier decision making; good relationships with the local business community; support by the Hyatt Group and International Hotels Group (thereafter "IHG") who have continued to donate a large amount of business related journals and text books specifically relevant for studio college courses, and using their expertise in helping develop our students within all aspects of career development. As well as maintaining our links with Grad2Teach. Morgan Sindall, Boots, Superdrug, Xerox, Marriott Hotel, The Diversity Org, Brunel Gym, Olympian Gym, Little Companions Nursery, Army Careers, Coca Cola and Euro-Pacific Partners for Business in support of stakeholders, additional links have also been developed throughout the year with The Football Association; Brentford FC; QPR FC; Chiltern Learning Trust; Jack Petchey Awards; Sparks Charity (careers talks and STEM workshops); SEGRO (careers mentoring programme); and Tesco in conjunction with their "Stronger Starts" programme. Engagement continues with Brunel University, Windsor Forest College Group, Teach First and strengthened links with Uxbridge College through Apprenticeships, Internships and Work Experience.

## **Objectives and Activities**

### **Objects and Aims**

The overall aims of the Trust through its Academies and associated enterprises is to offer high quality provision starting with the early years through to university and beyond. The Trust has a fine track record of engaging with other training providers by offering opportunities to school leavers to embark on apprenticeships. The underlying principle of Trust provision is to offer choice and diversity allowing children and young people to develop in accordance with individual aptitudes, abilities and interests. With this in mind, the Trust has established a variety of small settings which in particular allows secondary age students to follow a specialised curriculum having successfully completed the Key Stage 3 (thereafter "KS3") curriculum.

As such, each secondary provider places particular emphasis on specific areas of the curriculum at Key Stage 4 (thereafter "KS4"). Rosedale College, for example, previously designated as a specialist Technology College, continues to be recognised locally for the priority given to Science, Technology, Engineering and Mathematics (thereafter "STEM"). By contrast, Hewens College, previously designated as a specialist Humanities College, has considerable expertise in History, Geography, Religious Education, and Citizenship. As an alternative, Parkside Studio College offers specialist pathways in Media, Hair and Beauty, Catering and Hospitality, Health and Social Care and Sport; whilst De Salis Studio College is a business school offering courses in Accountancy, Computer Science, Law, Psychology, Sociology and Languages for business.

Through its Articles, the Board has adopted a scheme of governance which facilitates this provision, having been approved by the Secretary of State for Education and subsequently underwritten by ESFA. The scheme amongst other things, specifies the basis for admitting pupils and students to each of the Trust's Academies.

The Trust has a coherent vision and ethos, shared across its Academies, which can be summarised as below:

- Raise the standard of educational achievement of all learners;
- Ensure that every child enjoys the same high quality education in terms of resourcing, tuition, safeguarding and care;
- Improve the effectiveness of each Academy by keeping the curriculum and organisational structure under continual review;
- Provide value for money for the funds expended;
- Comply with all appropriate statutory and curriculum requirements;
- Maintain close links with industry and commerce;
- Conduct business in accordance with the highest standards of integrity, probity and openness.

## Objectives, Strategies and Activities

The strategic approach of the Trust is captured in its strap line which talks of 'Success through Collaboration'. In so doing, it recognises that a great deal of social capital can be accumulated by drawing on the expertise and capacity of other established education providers, stakeholders and those in the wider community. In this, the Trust emphasises the importance of local business links, which historically have offered students of all abilities the opportunities to acquire the 'work-ready' attitudes, skills and abilities which will give them an edge in the job market. The long term objective of the Trust is to develop young people who have the skills and abilities to work flexibly with agility in organisations, thus improving the economic prospects of the local community. These additional activities place 'students at the heart' of the strategy and are characterised by:

- Improvement in the achievement and the aspiration of children and young people through the expansion of the primary phase using vehicles such as academy conversion and free schools;
- Wide ranging and innovative learning opportunities for young people and the wider community through the development for studio school provision and other work place programmes;
- Developing strong and meaningful links with business in line with the Academy specialisms;
- A programme of extended school and life long learning activities for students and the community;
- A supportive and developmental ethos based values and standards to guide and develop the 'whole person'
  and address the every child matters agenda;
- Development opportunities for all staff.

## **Public Benefit**

The principal object and activity of the Trust is to advance, for the public benefit, education in the United Kingdom by establishing, maintaining, carrying on, managing and developing the Academies, offering a broad and balanced curriculum. The Trustees confirm they have referred to the guidance contained in the Charity Commission's general guidance on public benefit, including the guidance 'public benefit: running a charity (PB2)' when reviewing the Trust's aims and objectives.

## Strategic Report

## Achievements and Performance including key performance indicators

## **Rosedale Primary School**

Rosedale Primary School continues to be well above national average in all areas in terms of performance measures. The School has consistently achieved these high standards since its first published performance outcomes in 2018 and is Ofsted rated 'Good' with continued secure evidence to aim for Outstanding in its next graded inspection. This was re-affirmed in January 2023 during an inspection monitoring visit.

Rosedale Primary maintains high aspirations for all their pupils from the moment they join the school. The School puts learning at the centre of the child's school journey incorporating children's interests and celebrations. The experiences that pupils are exposed to help enhance their personal development and this enables them to become articulate, motivated independent learners who are confident and happy to learn.

Once again pupils in the Early Years consistently outperformed their peers locally and nationally for achieving a Good Level of Development (GLD). Data shows 70% of children achieving a GLD, which is well above the Local Authority (LA) average of 66.1%. This translates to secure progress at Key Stage One (KS1) with 86% of pupils passing phonics screening in 2024, again above the LA average of 82.2%.

Rosedale Primary has retained the Leading Parent Partnership Award (LPPA), achieving GOLD standard in 2023. Parents, guardians and carers praise how the School supports them and their children. The School also achieved the Gold Award for STARS, a Transport for London Community Project.

Additionally, the School emphasises the importance of extra-curricular activities, providing opportunities for pupils to explore their interests and develop their talents beyond the classroom. Rosedale Primary School is an exceptional institution that provides outstanding education and pastoral care to its pupils, equipping them with the skills and confidence needed to thrive in their future endeavours.

Key Stage 2

Indicators	2022**	2023 Published	2024* Provisional	Local Authority Average 2023	National Average England 2023
Progress Score Reading (SS)	- 0.1	1.5	n/a	0.3	0
Progress Score Writing (SS)	4.6	5.0	n/a	0.71	0
Progress Score Mathematics (SS)	2.3	4.5	n/a	1.37	0
Average Scale Score Reading	104.6	106.9	105.7	105.3	105
Average Scale Score Mathematics	105.8	108.9	106.6	105.6	104
Average Scaled Score GPS	107.5	110.3	108.5	107	105
Reading, Writing and Mathematics (%Exp)	76.3%	80%	77%	63%	60%

\*Validated data unavailable for 2024 until end of December 2024

\*\*No primary test or assessment data has been published for 2020, 2021 or 2022 n/a refers to no progress data available due to no KS1 baseline data in 2022

## **Hewens Primary School**

Hewens Primary School continues to set an exceptional standard in education, with 85.8% of pupils in the Early Years Foundation Stage (EYFS) achieving a Good Level of Development (GLD), significantly surpassing both local and national averages. In Year 1, an impressive 87% of pupils excelled in the Phonics Screening Check, demonstrating strong foundations in Literacy. The outstanding outcomes extend to Year 6, where 89.5% of pupils met or exceeded the expected standard in Mathematics, Reading, and Spelling, Grammar, and Punctuation, and 75.4% achieved this benchmark in Writing.

Hewens Primary remains a cornerstone of the community, committed to fostering academic excellence while nurturing well-rounded, socially responsible citizens. Central to our mission is the active engagement of parents, carers, and guardians. A notable highlight was the Coffee Morning, hosted in collaboration with The Stronger

Families Hub, which was also supported by a Financial Adviser, a Nutrition Club, and our local SEND and Pastoral teams. This event received enthusiastic participation, with families sharing overwhelmingly positive feedback on the support and resources provided. Throughout the year, the School also organised a series of parent workshops, equipping families with essential skills to support their children's learning and personal development. Hewens Primary retains the LPPA Award and remains testament to the positive relationship with all stakeholders. The Annual Pinning Ceremony is a notable occasion at the School where pupils are celebrated for their contribution to the School and community. Pupil Leaders play a pivotal role in shaping the school environment and this is integral to preparing all learners when taking their place in society.

Dedicated to the continuous growth, development, and retention of high-calibre staff, Hewens Primary invests heavily in professional development. This includes supporting team members in pursuing National Professional Qualifications to ensure robust succession planning and the integration of best practices. Additionally, this programme enabled five teachers to achieve Qualified Teacher Status (QTS) in the year, further enhancing the pedagogical expertise of the School's reflective practitioners.

Hewens Primary School stands as a beacon of excellence, empowering both pupils and staff to achieve their fullest potential and contributing meaningfully to the wider educational and local communities.

Key Stage 2

Indicators	2022**	2023 Published	2024* Provisional	Local Authority Average 2023	National Average England 2023
Progress Score Reading (SS)	0.4	0.8	n/a	0.3	0
Progress Score Writing (SS)	3.6	-5.9	n/a	0.71	0
Progress Score Mathematics (SS)	1.1	2.8	n/a	1.37	0
Average Scale Score Reading	103.8	105.3	106.7	105.3	105
Average Scale Score Mathematics	104.4	106.5	106.6	105.6	104
Average Scale Score GPS	107.5	107.2	108.4	107	105
Reading, Writing and Mathematics (%Exp)	64.4%	25%	72%	63%	60%

<sup>\*</sup>Validated data unavailable for 2024 until end of December 2024

#### **Brookside Primary School**

Brookside Primary School was judged in 2024 to be a 'Good' school with a strong learning culture, personal development programmes, high expectations and a positive ethos to enable children to thrive. Pupils respond well and apply themselves to their learning. The efficiency of the reading programme was not only highlighted by Ofsted, but also evident in the upward trajectory of the pupils' progress over time. With the development of a fully refurbished outdoor play area in line with the EYFS curriculum and by way of supporting learning, great strides have been made to support pupil development which is evident in improvements in progress.

Brookside Primary has made significant progress as it relates to academic and personal development of the pupils across each key stage. In respect of performance, KS2 pupils achieved 62% in Reading, Writing and Mathematics, and additionally there was improvement in Reading and Mathematics with attainment at 84.4% and Spelling Punctuation and Grammar at 82.2%. The performance at the Higher Standard percentage of pupils was:-Reading 28.9%; Writing 17.8%; Mathematics 24.4%, Spelling Punctuation and Grammar 35.6%. Additionally, in KS1, pupils also made significant progress in the Year 1 Phonics Screening check based on their different starting points, and achieved 78%. EYFS achieved 75% of pupils with GLD.

Brookside Primary has also maintained the LPPA Award which highlights the continuous work to support parents, guardians and carers. The pupils also benefit from a diverse and knowledge rich curriculum, facilitated both internally and externally to the classroom. A wide range of professionals' work with the pupils to enrich the curriculum offer, and this is enhanced by a wide range of workshops and clubs, strengthening the holistic development of each pupil, as they 'Strive for Excellence Everyday'.

<sup>\*\*</sup>No primary test or assessment data has been published for 2020, 2021 or 2022 n/a refers to no progress data available due to no KS1 baseline data in 2022

With the increase of SEND needs facing the Borough, and indeed Nationally, Brookside has hosted workshops and coffee mornings to assist parents, guardians and carers with strategies and plans to help them better understand their children's needs.

Key Stage 2

Indicators	2022**	2023 Published	2024* Provisional	Local Authority Average 2023	National Average England 2023
Progress Score Reading (SS)	-1.0	-0.3	n/a	0.3	0
Progress Score Writing (SS)	-1.4	0.5	n/a	0.71	0
Progress Score Mathematics (SS)	0.5	-0.3	n/a	1.37	0
Average Scale Score Reading	101.7	105.5	106.1	105.3	105
Average Scale Score Mathematics	102.9	104.5	104.8	105.6	104
Average Scale Score GPS	106.1	105.4	107.6	107	105
Reading, Writing and Mathematics (%Exp)	53.1%	62%	62%	63%	60%

\*Validated data unavailable for 2024 until end of December 2024

## **Rosedale College**

Rosedale College performance outcomes at Key Stage Four (KS4) continue to be well above national average for progress and attainment, with students consistently out-performing their peers, both locally and nationally. This academic year, Rosedale College students continue to be above average progress.

Rosedale College experienced many highlights and successes during the academic year. In March 2024, the College retained Flagship status in terms of the Inclusion Quality Mark (IQM). "Parents shared how students are accepted in Years 10 and 11 and how well they are supported. The staff are very supportive. There is excellent communication and it is indeed a partnership between parents and the College. One parent spoke about how his son now comes back to the College to help out. This started as a work experience placement and is now a weekly event. Students said that they are listened to and feel able to make suggestions".

Following the Ofsted visit in 2023, where the College had a graded inspection (Section 5), and achieved 'Good' in all categories. The College continues to be committed to achieving 'Outstanding' at its next inspection.

#### **GCSE Examination performance**

#### GCSE Examination performance 2024

	2022 Validated data	2023*	2024	Local	National
		Published data	Published data	Authority Average 2024	Average England 2024
All students	136	138	136	3619	697839
Strong pass (grade 5 or above) in English and Mathematics (all students)	64.7%	66%	55.9%	53.3%	42.8%
Standard pass (grade 4 or above) in English and Mathematics (all students)	79%	80%	67.6%	70.6%	60.4%
Strong pass (grade 5 or above) in English Baccalaureate qualifications (all students)	26%	20%	13.2%	21.5%	16.6%
Standard pass (grade 4 or above) in English Baccalaureate qualifications (all students)	30%	28%	20.6%	29.8%	23.2%
Progress 8 score	0.82	0.88	0.31	N/A	-0.03
Progress 8 score by English	1.10	1.06	0.45	N/A	-0.04

<sup>\*\*</sup>No primary test or assessment data has been published for 2020, 2021 or 2022 n/a refers to no progress data available due to no KS1 baseline data in 2022

Progress 8 score by Mathematics	0.78	0.9	0.19	N/A	-0.03
Progress 8 score by English Baccalaureate slots	0.57	0.73	0.11	N/A	-0.03
Progress 8 open element	0.9	0.9	0.47	N/A	-0.04
Attainment 8 score	56.13	55.7	49.3	49.3	44.32
Attainment 8 score by English	12.42	12.2	10.9	10.6	9.3
Attainment 8 score by Mathematics	10.81	11.0	9.5	9.8	8.6
Attainment 8 score by English Baccalaureate slots	15.59	15.8	13.8	14.5	13.2
Attainment 8 open element	17.31	16.8	15.1	14.4	13.2

At Post 16, Rosedale College offers a wide range of courses to support diverse career paths and individual aspirations, with students progressing on to higher education. This has resulted in significant improvement over the last three years in terms of 'A' level grades achieved.

Rosedale College's Ofsted Inspection (July 2023) achieved glowing praise about the Post 16 provision. Inspectors noted "Leaders have created an ambitious curriculum, which enables pupils to achieve well in their academic qualifications, including in the sixth form" and "The quality of careers education is strongest in the Sixth Form, with leaders providing access to a wealth of programmes and scholarships and personalised careers guidance".

In Summer 2024, students engaging with applied subjects continued to do well by achieving over national average with a point score of 33.6 (Distinction) supporting their aspirations of their applied pathway. It is also important to note that 100% of students achieved a Grade C and above in Further Mathematics, Business and Politics.

Students progressed to institutions of higher education, including Warwick University, Queen Mary's University of London, Royal Holloway, Kings College, University of Kent, University of Surrey, Brunel University, City University of London, and Greenwich University. It was also pleasing to note that our students have secured notable apprenticeships at Ernst & Young (a 'big four' accounting firm), Rolls Royce, Jaguar and Land Rover in line with the College's specialism of Engineering.

Post 16 A Level Results

Indicators	2022	2023	2024*	Local	National
	Performance Tables Summary	Published data	Provisional data	Authority Average 2023	Average England 2023
Students with A Level Entry	34	41	50	1771	292201
Average A Level Grade	B- (35.19)	C- (25.93)	C (29.87)	C (31.61)	C+ (34.16)
Grade and Points for best 3 A Levels	C+ (33.75)	C+ (31.79)	C+ (34.17)	C+ (31.98)	C+ (34.68)
% of pupils AAB in A Levels	18.8%	7.7%	15%	10.4%	15.8%

<sup>\* 16</sup> to 18 performance data will be published in February 2025

#### **Hewens College**

Hewens College has had a very successful academic year. The College celebrated the best results with the Year 11 cohort achieving a positive progress score of +0.20. The College has embedded a clear vision of developing a 'student who is ready' with a clear set of behaviours the students must demonstrate. This along with a high quality and robust personal development drive, a focus on literacy and a strategic 3-year careers programme all contributed to improving results. There has been an increase in offer and participation in extra-curricular clubs which has motivated and inspired students. The wider curriculum has been further developed with key workshops, STEM events and keynote speaker assemblies threaded throughout the year for all students.

Hewens College secured a positive Monitoring Visit Report in April 2024. It was highlighted that leaders have focused on the College's key priorities for improvement. The implementation of the change has been carefully considered and has become embedded in the culture of the College. Staff workload and wellbeing have been carefully managed through the process of change. The Trust has provided support and developmental opportunities to help facilitate the school improvement. Highlights alongside the results included achieving a full 100% assessment on the Gatsby Benchmarks for four consecutive assessments, the reaccreditation of LPPA, and the continued development of a strong partnership with the Chiltern Learning Trust. The College is proud of the vibrant and successful Student Leadership programme and the high-quality pastoral care that ensures students are safe and looked after.

Alongside the clear improvement, Hewens College is very forensic and reflective about the challenges faced. The College continues to have a significant number of mid-year admissions and intake of students having little or no prior education and English as an Additional Language (EAL). The EAL strategy at Hewens College enables students to be ready to sit public exams. Attendance remains a key priority for improvement and with the implementation of a new tracking system and an increase of staffing, the College has seen a 2% rise in overall attendance and persistent absence has been reduced by nearly 50%. Hewens College is on an upward trajectory and has gone from strength to strength since the Ofsted report of 2023.

GCSE Examination performance 2024

	2022	2023	2024	Local	National
	Published data	Published data	Published data	Authority Average 2024	Average England 2024
All students	67	80	86	3619	697839
Strong pass (grade 5 or above) in English and Mathematics (all students)	31.34%	35%	29.1%	53.3%	42.8%
Standard pass (grade 4 or above) in English and Mathematics (all students)	57%	50%	50%	70.6%	60.4%
Strong pass (grade 5 or above) in English Baccalaureate qualifications (all students)	13%	16%	9.3%	21.5%	16.6%
Standard pass (grade 4 or above) in English Baccalaureate qualifications (all students)	27%	21%	17.4%	29.8%	23.2%
Progress 8 score	-0.3	-0.13	0.2	N/A	-0.03
Progress 8 score by English	-0.49	0.02	0.52	N/A	-0.04
Progress 8 score by Mathematics	-0.17	0.00	-0.21	N/A	-0.03
Progress 8 score by English Baccalaureate slots	0	-0.16	0.3	N/A	-0.03
Progress 8 open element	-0.59	-0.29	0.09	N/A	-0.04
Attainment 8 score	39.4	39.8	42.0	49.3	44.32
Attainment 8 score by English	8.1	8.7	9.7	10.6	9.3
Attainment 8 score by Mathematics	7.7	7.8	7.6	9.8	8.6

Attainment 8 score by English Baccalaureate slots	12.2	11.6	12.7	14.5	13.2
Attainment 8 open element	11.35	11.6	12	14.4	13.2

Hewens College's Post 16 has seen an improvement in their average A Level grade which is now more in line with the LA average.

#### Post 16 A Level Results

	2022	2023	2024*	Local	National	
Indicators	Performance Tables Summary	Published data	Provisional data	Authority Average 2023	Average England 2023	
Students with A Level Entry	2	4	4	1771	292201	
Average A Level Grade	SUPP	D- (22.78)	C (30.77)	C (31,61)	C+ (34.16)	
Grade and Points for best 3 A Levels	SUPP	E (11.11)	C+ (33.33)	C+ (31.98)	C+ (34.68)	
% of pupils AAB in A Levels	SUPP	0%	0%	10.4%	15.8%	

<sup>\* 16</sup> to 18 performance data will be published in February 2025

#### Parkside Studio College

The College was rated "Good" by Ofsted in its last inspection and continues to provide high quality education by a team of specialist teachers and learning coaches. Specialist teachers in these areas have been recruited this year and are making huge strides in ensuring that these resources are fully utilised. Parkside continues on its journey towards achieving outstanding judgements in all inspection categories.

tinues on its journey towards achieving outstanding judgements in all inspection categories.

Parkside Studio College has seen improved academic performance for EAL students. All of the students who arrived from overseas with no language acquisition were supported to achieve GCSEs and vocational qualifications in record time. Interventions and booster sessions were timely and well-received by students.

who arrived from overseas with no language acquisition were supported to achieve GCSEs and vocational qualifications in record time. Interventions and booster sessions were timely and well-received by students.

The College continues to place a strong emphasis on creating a supportive and inclusive community. This year, the College has been praised for its excellent pastoral care and focus on student well-being during safeguarding learning walks. Initiatives such as weekly Friday clubs, which include a range of extra-curricular activities like photography, drama, calisthenics, and food technology, have helped foster a sense of community and belonging among students and staff. Parkside Studio College has made significant strides in strengthening its relationship with parents, guardians and carers. This was further recognised by achieving the LPPA Award in February 2024. All Year 11 students attended external work experience placements prior to their summer examinations.

The College continues to provide experiences for the students to ensure they are able to be successful such as participation in the Jack Petchey 'Speak Out Challenge', showcasing their public speaking skills and confidence; many students entered the Young Writers Competition, with several pieces being selected for publication. Furthermore, arrangements were made in respect of all subject areas for out of class learning, such as visits to the Centre of the Cell, the Science Museum, London Zoo, the Bank of England and more. These trips provided students with a deeper understanding of scientific concepts and their real-world applications thereby trying to close the gap in their understanding and being able to make progress in their learning.

STEM education continues to be a focus at Parkside Studio College. The College hosted events in collaboration with Smallpeice Trust and HS2, providing students with opportunities to engage in engineering and technology projects. The College has also been outward facing with local primaries by providing a coding competition and invited the local primary schools to the radio station for a 10-session coding course. The BTD Gaming Expo was also a huge success, helping to raise the profile of Parkside and engage students in the exciting world of creative media, gaming and technology.

One of the ongoing priorities has been to inspire students to be ambitious in their next steps at Post 16. The Careers Advice and Guidance Programme is a strength, with all students being provided with the opportunity to participate in at least one external work experience placement.

## GCSE Examination performance 2024

	2022	2023	2024	Local	National	
	Published data	Published data	Published data	Authority Average 2024	Average England 2024	
All students	27	16	16	3619	697839	
Strong pass (grade 5 or above) in English and Mathematics (all students)	7.41%	25%	25%	53.3%	42.8%	
Standard pass (grade 4 or above) in English and Mathematics (all students)	41%	50%	43.8%	70.6%	60.4%	
Strong pass (grade 5 or above) in English Baccalaureate qualifications (all students)	0%	0%	0%	21.5%	16.6%	
Standard pass (grade 4 or above) in English Baccalaureate qualifications (all students)	0%	0%	0%	29,8%	23.2%	
Progress 8 score	-0.82	-0.29	-1.31	N/A	-0.03	
Progress 8 score by English	-0.76	-0.12	-0.46	N/A	-0.04	
Progress 8 score by Mathematics	-0.38	0.07	-0.71	N/A	-0.03	
Progress 8 score by English Baccalaureate slots	-1.37	-0.8	-2.02	N/A	-0.03	
Progress 8 open element	-0.58	-0.14	-1.56	N/A	-0.04	
Attainment 8 score	31.1	32.1	35.2	49.3	44.32	
Attainment 8 score by English	7.19	7.0	8.5	10.6	9.3	
Attainment 8 score by Mathematics	6.4	6.8	8	9.8	8.6	
Attainment 8 score by English Baccalaureate slots	7.15	8.4	9.4	14.5	13.2	
Attainment 8 open element	10.47	9.9	9.3	14.4	13.2	

#### Post 16 A Level Results

Indicators	2022	2023	2024*	Local	National
	Performance Tables Summary	Published data	Provisional Data	Authority Average 2023	Average England 2023
Students with A Level Entry	0	1	1	1771	292201
Average A Level Grade	Sup	Sup	Sup	C (31.61)	C+ (34.16)
Grade and Points for best 3 A Levels	Sup	Sup	Sup	C+ (31.98)	C+ (34.68)
% of pupils AAB in A Levels	Sup	Sup	Sup	10.4%	15.8%

<sup>\* 16</sup> to 18 performance data will be published in February 2025

#### De Salis Studio College

De Salis Studio College is a unique specialist business college offering an innovative curriculum which combines high quality teaching and learning with well-structured project-based activities. Learning goes beyond the classroom and into the wider business community. Students at the College continue to gain qualifications in traditional core subjects, such as English, Mathematics and Science, but due to the nature of the College, GCSE Business Studies is also treated as a core subject and studied by all students. AAT Business Skills, Bookkeeping, and Accounting are also studied by many of the students, imbuing the curriculum with a genuine element of professional studies and world of work experience. Retail, Business and Economics being popular option choices serves to augment a skills and knowledge rich curriculum at a College where 'Education Means Business.' This dovetails coherently with our Social Sciences options: AS Level Law is delivered at Key Stage 4 in a Courtroom setting, and Sociology and Psychology adopt a similarly experiential approach with academically relevant trips and guest speakers being integral curricular elements.

De Salis Studio College continues to be a 'Good' school with a positive and aspirational culture that the College has managed to create. The College also has strong careers and work experience programmes, with all students engaging with at least one work placement over the academic year. The large number of trips and outings that gave curricular real world context and therefore boosted students' conceptual understanding, thereby contributing substantively to their academic progress, as was the commitment to SEN and EAL students and their impressive progress. The students are proud to belong to De Salis Studio College, and thrive in a learning community that celebrates diversity and multi-cultural values.

De Salis students obtained strong passes in English and Mathematics and remain above both local and national average. This year the Progress 8 score for Mathematics was phenomenal at 1.05, placing De Salis first within the Borough for this element. De Salis continues to ensure that even though students only join the College in KS4, they are provided with every opportunity to excel and ensure that all foundations are in place to provide students with vital life chances. This is further demonstrated through the second highest Attainment 8 score in the Borough for Disadvantaged students.

## GCSE Examination performance 2024

	2022	2023	2024	Local	National	
	Published data	Published data	Published data	Authority Average 2024	Average England 2024	
All students	31	37	45	3619	697839	
Strong pass (grade 5 or above) in English and Mathematics (all students)	70.97%	57%	68.9%	53.3%	42.8%	
Standard pass (grade 4 or above) in English and Mathematics (all students)	81%	70%	86.7%	70.6%	60.4%	
Strong pass (grade 5 or above) in English Baccalaureate qualifications (all students)	13%	3%	2.2%	21.5%	16.6%	
Standard pass (grade 4 or above) in English Baccalaureate qualifications (all students)	13%	8%	2.2%	29.8%	23.2%	
Progress 8 score	0.38	0.15	0.47	N/A	-0.03	
Progress 8 score by English	0.45	0.6	0.52	N/A	-0.04	
Progress 8 score by Mathematics	0.91	0.35	1.05	N/A	-0.03	
Progress 8 score by English Baccalaureate slots	0.14	-0.09	0,10	N/A	-0.03	
Progress 8 open element	0.17	-0.04	0.43	N/A	-0.04	
Attainment 8 score	53.66	48.0	55.1	49.3	44.32	
Attainment 8 score by English	11.4	11.1	11.8	10.6	9.3	
Attainment 8 score by Mathematics	11.4	9.7	12,1	9.8	8.6	

Attainment 8 score by English Baccalaureate slots	15.23	13.5	15.1	14.5	13.2
Attainment 8 open element	15.66	13.7	16.1	14.4	13.2

The students who engaged in Applied Learning secured an average of Distinction\* with a point score of 50 and an overall positive value added score of +0.6. The provision that De Salis Studio College offers has ensured that Post 16 students were able to secure places at Russell Group universities to continue their studies in Psychology, Law and Criminology.

#### Post 16 A Level Results

	2022	2022 2023		Local	National
Indicators	Performance Tables Summary	Provisional data	Provisional Data	Authority Average 2023	Average England 2023
Students with A Level Entry	8	15	3	1771	292201
Average A Level Grade	D+ (24.44)	C+ (33.21)	C+ (34.5)	C (31.61)	C+ (34.16)
Grade and Points for best 3 A Levels	B-(36.67)	C+ (34.33)	B-(36.67)	C+ (31.98)	C+ (34.68)
% of pupils AAB in A Levels	0%	10%	3%	10.4%	15.8%

<sup>\* 16</sup> to 18 performance data will be published in February 2025

## **Going Concern**

After making appropriate enquiries with the Local Authority, given its responsibility for planning school places, the Trust remains confident that it will be in a position to draw down adequate resources into the foreseeable future. For this reason, the board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for at least 12 months from the date of approval of these accounts, and so continue to prepare its financial statements on a going concern basis. Further details of this can be found in the Statement of Accounting Policies. The Trust's financial sustainability and consideration of going concern continues to be strong with spend being closely monitored and careful use of the Trust's surpluses to support this.

## Promoting the success of the company

The Board has acted in a way most likely to promote the success of the company to achieve its charitable purposes, and in so doing have had regard to:

- The likely consequences of any decision in the long term
- The interests of the company's employees
- The need to foster the company's business relationships with suppliers, customers and others
- The impact of the company's operations on the community and the environment
- The desirability of the company maintaining a reputation for high standards of business conduct
- The need to act fairly as between members of the company

## **Financial Review**

As in previous reporting periods, the Trust continues to obtain the majority of its income from the ESFA in the form of grants, some of which are restricted to particular purposes. The grants received from the DfE and other government bodies during the year ended 31 August 2024 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The Trust also receives grants for fixed assets from the ESFA. In accordance with the Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP (FRS 102)), such grants are shown in the statement of financial activities as restricted income within the fixed assets fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful economic life of the assets concerned.

During the year ended 31 August 2024, total expenditure of £25,625k was met by grant funding from the ESFA and other government bodies together with other incoming resources. Total incoming resources for the year of £22,805k. Total net deficit for the year ended 31st August 2024 was £2,820k, before actuarial gains and losses, which reflects the planned investment of accumulated funds brought forward into the Schools in the form of refurbishments and improvement works.

Our combined pension liability, valued in line with FRS 102, although continuing to cause concern for The Rosedale Hewens Academy Trust, as it does with all other academies in the UK, has seen the deficit of £1,017M decrease by £389k in 2023/24 with a new liability of £628k. This is based on the assumptions, market forces, reliances and limitations by Hymans Robertson LLP and documented in the Actuarial Valuation. The Trust continues to make contributions to the Scheme in accordance with the Scheme's strategy to fund the deficit over a period of 20 years. The Trust currently pays 22.9% employer's superannuation per employee paying into the scheme.

## **Reserves Policy**

The Trust has a strong local presence offering high quality educational provision from Early Years to apprenticeships and adult education. It has a fine reputation built entirely on its demonstrable capacity to deliver educational transformation in the Schools and Colleges which it sponsors. As such, there is an imperative to build and maintain a healthy level of reserves in order to safeguard the delivery of new provision which relies on the timescales and processes of other external organisations. As such, the Board regularly reviews the level of reserves held by the Trust, factoring this in to its annual budget planning process. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Board determines what the level of free reserves should be with an aim to ensure that there are sufficient funds in place to cover any delays between spending and receipt of grants. In short, the reserves cushion the Company in terms of cash flow and also allows the Board to address any unforeseen emergencies which might arise from the urgent maintenance of aging buildings previously designated as life expired. Rosedale College has been identified as one of the first 50 schools nationally to be included in the Schools Rebuilding Project by the DfE and has now engaged and completed the process of Phase 2. This encompassed the procurement of the contractor which was undertaken by the DFE. The plans are now with the Local Authority Planning Department. In line with the DFE, the Trust has ringfenced £2M towards the cost of new fixed furniture and equipment as the anticipated spend, of which £1m has been designated for this.

The Trust is responsible for the maintenance and development of estates over three separate campus sites; buildings which vary enormously in terms of age, condition and suitability. At each campus site there is evidence of phased expansion over decades, clearly highlighted by changes in architectural style, use of materials and building technologies adopted in the construction of different teaching blocks.

At the Hewens campus, for example, much of the accommodation dates from the original 1948 build with other teaching blocks having been added in the 1960's, 1980's and 1990's. A significant portion of the site has now been totally remodeled with a combination of ESFA funding, sponsorship and other surpluses. The remainder of the site however, is in poor condition for the above reasons. The Trust, in assuming responsibility for the campus, has invested heavily in mainly infrastructure projects including a boiler and heating plant replacement programme, window and door replacement programme, roof replacement programme and the complete upgrade of all incoming services and utilities. Work has continued in terms of the mechanical and electrical installation across the whole campus. Beyond this, there are other priorities which arise from proposed changes in the curriculum and the need for a general upgrade in terms of the Music Block and Learning Resources Centre. Some of the site is not DDA compliant in terms of accessibility. All of the above work is essential if the campus is to become

an attractive and meaningful option for local families. Like all of the Trust's estate, no investment was made by the LA or others when Building Schools for the Future funding was available.

Hewens Campus (Hewens College, Hewens Primary School and De Salis Studio College):

- Refurbishment of Library/Resources area (Hewens College) in progress
- Refurbishment of Music Block partly completed.
- Installation of electronic gates (campus) in planning
- Installation and refurbishment of playground area (Hewens Primary) partly completed
- Installation of lift and upgrade of adjacent cloakroom area (Hewens Primary) in planning
- Installation of replacement lift and water table remedial work (Hewens College) in planning
- Installation of a floodlit Multi Use Games Area (De Salis) in planning

Rosedale Campus (Rosedale College, Rosedale Primary School and Parkside Studio College):

The DFE's Schools Rebuilding Programme has determined Rosedale College to be in the first wave of 50 schools nationally to be re-built/refurbished as outlined above. As part of this project, the DFE has agreed to refurbish the Science, Technology, Engineering and Mathematics (STEM) building within the scope of the project. This project is due to commence early in 2025.

With the forthcoming new build at Rosedale College, £2M has been ring fenced for new FF&E.

- Replacement of the shock pad and synthetic turf surface and running track (Rosedale College) in planning
- Installation of electronic gates (campus) on hold due to school rebuild project
- Provision of science laboratories (2 in number) and preparation room (Parkside Studio College) in planning
- Paving (Parkside Studio College) health and safety partly completed
- Ventilation unit in kitchen (Parkside Studio College) in planning
- Roofing repairs (Rosedale Primary) completed

#### **Brookside Primary Campus**

The main teaching accommodation is housed in a concrete prefabricated single storey structure laid out on a grid system. There is also a new teaching block which was built in 2011/12 to provide for Year 5 and Year 6 pupils. Investment has been made over the last three years in terms of replacement roof coverings, ICT infrastructure, catering facilities and toilet refurbishment as well as the outdoor play areas.

- Installation of a floodlit Multi Use Games Area in planning
- Roofing repairs in planning
- Boiler replacement in Year 5/6 Building

With the London Borough of Hillingdon having taken back possession of the school caretakers house, the security of the site is not assured. To this end, enquiries are being made in order to future proof site security.

With all of the above in mind, the Trust will allocate funding to some but not all of the projects identified above in accordance with health and safety priorities and curriculum development. In some instances, the projects listed will need to be completed in the absence of further ESFA funding.

As at 31 August 2024 the Trust Balance Sheet had total funds of £72,248k. This comprises restricted fixed assets fund of £67,547k (being £67,547 fixed assets plus £0k capital funds unspent) as at 31st August 2024. Restricted general fund -£628k (being £0k restricted general reserve less £628k restricted pensions deficit) and total unrestricted fund of £5,329k, of which £1,000k is designated for the new build at Rosedale College and £4,329k general unrestricted fund.

The deficit position of the pension scheme is not a current liability but will result in a cash flow effect for the Trust in the form of an increase or decrease in employers' pension contributions over a period of years.

#### **Investment Policy**

Under the Articles of Association, the Trust has the power to invest any funds not immediately required for the furtherance of its charitable objects while ensuring that due regard is made to ensure that any investments are prudent and suitable to its needs. The Trust maximises available interest income through the use of deposit accounts.

## **Principal Risks and Uncertainties**

In accordance with the Companies Act 2006, the Trust is required to demonstrate how it identifies and mitigates any potential risk or uncertainties that might otherwise threaten its ability to continue in operational existence. To address this requirement, the Trust has established a risk management process which operates at both a high level to review the overall business of the Trust and also in terms of individual developmental projects. This follows the traditional orthodoxy found elsewhere in project management using the principles of an overall Risk Register and interim redamber-green ("RAG") rated update reports.

Principal risks and uncertainties identified are as follows:

- Pupil Recruitment Rosedale College continues to be an oversubscribed popular school. The Trust has identified pupil recruitment risks in terms of its studio colleges and one of its primary schools which is located within an area of high deprivation and a transient population. In terms of its studio colleges, a consultation document was sent out to stakeholders regarding possible changes to the new academic year and published terms and holidays for 2023/24 and beyond. Accordingly, the Trust sought to understand the views of its stakeholders concerning the proposal to see if alignment of the studio college calendar with that of the other settings across the Trust would help with its pupil recruitment. The overwhelming majority of returns came from local families who indicated they agreed with the proposal for change. By removing this barrier, De Salis Studio College has seen a significant increase in its student numbers. However, the Trust continues to work on its marketing strategy so that the aims and objectives of the studio colleges are better understood, working locally with other schools as well as the Local Authority to showcase the provision to prospective students. The Strategic Planning Group continues to review the offer and ensure that vocational pathways lead to progression routes at Post 16.
- Recruitment of teachers There can be no doubt the crisis has continued within the teaching profession regarding the recruitment and retention of high quality teachers. This has been widely reported, resulting in various initiatives by the Government to recruit English, Mathematics and Science specialists in particular. As previously reported, the Board identified this as a major risk and continued to take steps to recruit teachers. The Trust has this year utilised the 'Teaching Vacancies' portal on the Gov.UK website. The Trust has maintained links with Teach First and has engaged with various University fairs to support the 'Get into Teaching' programme. This has proved to be extremely successful with the vast majority of these individuals having achieved qualified teacher status within the Trust. The Trust continues to recruit good graduates as teaching and learning associates/teaching partners offering training and support to those who wish to become qualified teachers through the assessment only route. Active succession planning is in place.
- Trust's Estate Trustee's responsibilities include ensuring the Trust's estate is safe, well maintained and complies with relevant regulations. Assurance is given through regular health and safety audits, fire risk assessments, electrical assessments, plant inspections by the Trust's insurers together with various regular maintenance contracts in place. As part of the Trust's management of risk, regular discussions at board level take place at each meeting. The Trust's Risk Management and Risk Register, continues to be discussed and updated at both Board Level and with the Finance, Resources and Risk Management Committee, which takes into account the Business Continuity Plan.

## Financial Risk Management Objectives and Policies

The Trust is exposed to minimal financial risk as its assets consist mainly of funds held while other assets and liabilities are generally small in comparison. The main objective is to ensure that the Trust has an effective budget and monitoring system in place to ensure that there are sufficient funds to meet our key objectives.

## **Fundraising**

The Academy Trust does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees or by the Board.

## Streamlined Energy and Carbon Reporting

Energy consumption used to calculate emissions (kWh)	3,529,752 (1,402,985 electricity and 2,126,767 gas)
Scope 1 emissions in metric tonnes CO2e	
Gas consumption	2,126,767 kWh x 0.18316 = 389,538.64 kgCO2e = 389.54 tCO2e
Owned transport: mini-buses	Minibus 1: 6246 Minibus 2: 5590 Minibus 3: 4061 Minibus 4: 2195
	18,092 miles x 1.17682 = 21,291.07kWh
	18,092 miles = 29,947.2 km (29947.2x0.18315) = 5484.82 kgCO2e
	= 5.48 tCO2e
Total scope 1	395.02 tCO2e
Scope 2 emissions in metric tonnes CO2e  Purchased electricity	1402985 kWh x 0.21233 = 297895.8 kgCO2e = 297.9 tCO2e
Scope 3 emissions in metric tonnes CO2e	
Business travel in employee-owned vehicles	0
Total gross emissions in metric tonnes CO2e	692.92 tCO2e 3,551,043.07 kWh (3,529,752 +21291.07)
	The state of the s

## **Quantification and Reporting Methodology**

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2021 UK Government's Conversion Factors for Company Reporting.

## Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2e per pupil, the recommended ratio for the sector.

## Measures taken to improve energy efficiency

Energy efficiency has decreased in that greater use of LEDs and timer/sensitivity sensors have been deployed. The Trust is continuing to change lighting to LED in a phased approach. We continued to make use of online meetings across our campuses for staff meetings, training and executive meetings which help to reduce the need for travel between sites. All interactive boards have been set on a timer to turn off at a set time every evening. Saving on gas consumption was enabled due to installation of new boiler system. In April 2024, meters were installed on all campuses in order to track where energy savings could be made.

### **Plans for Future Periods**

The strategic mission of The Rosedale Hewens Academy Trust remains unchanged in that its declared purpose is to secure high quality educational provision in Hayes and the adjoining areas. Unlike other multi academy trusts, there is no interest in or appetite for the acquisition of a string of academies across a wide geographical area in that the principles on which the Trust was founded are to increase the choice and diversity of provision for local families. There are ongoing developments in all areas of work from pre-school to apprenticeships and training. With this in mind, the Board has established a tradition of evaluating all of the services it provides and using this feedback to determine where potential and future gaps may exist. To triangulate this evidence base, the Trust makes good use of demographic data and other information from a variety of sources, much of which is held by the Local Authority. The Trust continues to reconfigure its school estate to reflect changing priorities highlighted at local and national levels. In order to consolidate these developments, there will be an ongoing focus on Early Years provision and alternative pathways for 14 to 19 year olds.

Moving forward into the new financial and academic year, the Board of Trustees agreed Marie Ashley, Interim CEO would continue in post. She will continue to oversee all current and new projects on behalf of the Trust including the re-build of Rosedale College under the Schools Rebuilding Team (DFE).

In moving into the next phase, Trustees remain confident in the knowledge that the Trust will continue to deliver the best possible education for stakeholders. The Board remains assured that appropriate measures are in place to ensure continuity of learning remains paramount with no disruption to the day-to-day operation of the service.

## Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The auditors, Moore Kingston Smith LLP, are deemed to be reappointed under section 487 (2) of the Companies Act 2006.

The Trustees' report, incorporating a strategic report, was approved by order of the members of the Board, as the company directors, on 11th December 2023 and signed on the Board's behalf by:

Stewart Duguid Chairman of the Board

## Governance Statement for the year ended 31 August 2024

#### Scope of Responsibility

As a central government public body, The Rosedale Hewens Academy Trust is required to provide assurance that it is appropriately managed in terms of controlling the resources for which it is responsible.

The Board acknowledges that it has overall responsibility for maintaining an effective and appropriate system of control, financial and otherwise. With that said, any such system can only be designed to manage rather than eliminate the risk of failure in relation to the Trust's declared business objectives. In this sense, the scope of responsibility is to provide reasonable rather than absolute assurance against material misstatement or loss.

As Trustees we have reviewed and taken account of the guidance in the Department for Education (thereafter "DFE") Governance Handbook and competency framework for governance. It was found there was a wide range of skills and competencies which fit into all of our settings, such as expertise in business; hospitality and catering; finance; assessing of risk to the Trust; health and safety audits; healthy eating; well being expertise. Full training is given to each trustee/governor to enable them to be outward facing and focused on learning and understanding the realms of accountability. This enables the Trustees to have the appropriate knowledge and skills to support the Trust.

The Trust has delegated day-to-day responsibility to the Chief Executive, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management. These requirements and responsibilities are assigned through the funding agreement between The Rosedale Hewens Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board any material weaknesses or breakdowns in internal control.

#### Governance

The information provided below supplements that described in the Report of the Academy Board and in the Statement of Responsibilities. There was one Annual General Meeting of the Members, attended by all held on 22<sup>nd</sup> August 2024. The Board met formally each term with the attendance at each of the three meetings as follows:-

Meetings Attended	Out of a possible
3	3
3	3
3	3
2	3
0	3
	-
3	3
3	3
2	3
	2

The Board has maintained the effective use of funds with three full Board Meetings and four full Finance, Resources and Risk Management Committee Meetings. The committee is made up as follows:-

Finance and	l Resources	Committee	Meetings
C			

Governor	Meetings Attended	Out of a possible
A. Cohen (Chair)	4	4
S. Duguid	4	4
N. Deas	3	4
Senior Management:		•
M. Ashley	4	4
H. Faure	4	4

In assessing the Board's performance and effectiveness, the Academy Board has a wide and varied skill set from the Trustees. It allows the Trust to be confident in its ability to actively and effectively interrogate data. Regular skill set audits are carried out to ensure that there is suitable quality, competency, knowledge, understanding and skills for achieving clear and transparent challenge from the Academy Board. Trustees are skilled and active participants and were well placed to deal with particular challenges this financial and academic

year. Governance audits are carried our with any change of circumstances. The next review is due in 2025 together with an external review.

In regard to the quality of the data used by the Board and its acceptability, the Academy Board is satisfied that the quality of data is valid and reliable. There are various sources of data directly aligned to standards and operations with a clear and transparent process to gathering the information for submission and scrutiny. This allows the Academy Board to be able to construct any relevant questions to support and challenge the given data. All data is extracted directly from the Trust Management Information System and the Finance System.

#### Conflict of interest

The trust maintains a register of interest, all interests are declared at each trust and other committee meetings. The trusts financial regulations ensure robust and transparent procurement processes are followed, and that any related party transactions are avoided where possible.

## **Review of Value for Money**

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board where value for money can be improved, including the use of benchmarking data where available. The Accounting Officer for the Trust has delivered improved value for money during the year by:

- Use of resources to achieve outstanding examination results as outlined in the Trustee's section above, by enhancing and improving aspects of learning for all schools by setting up an interschool curriculum timetable in order for each school to obtain the expertise of subject specialists. This has enabled deployment of staff efficiently to support and target areas of the curriculum in need of development and also incorporates SEND specialist provision across both the primary and secondary phases within the Trust;
- The use of Devolved Capital Formula funding received via the ESFA (DFC) contributed towards maintaining the Trust's estates by:
  - a. New roof of Rosedale Primary School
  - b. Refreshment of ICT Laptops for staff (electronic registration)
  - c. Refurbishment projects Hewens College to support the delivery of the curriculum.
- Regular review of the list of contracts for each campus in the Trust ensuring value for money and safe, well maintained upkeep of the Trust's estates.
- Tender for Trust's electricity supply thereby creating significant savings April 2024.
- Tender for new lease of photocopiers and printers, together with MyQ software thereby reducing paper usage with the implementation of further management controls continues to be in place – April 2024;
- Savings continue in the Telephony set up between all three campuses which has contributed to the reduction of telephone charges as these are now over the network between campuses;
- The continued updating of all websites including school newsletters and information saving on printing and postage for newsletters and letters home;
- The continuing procedure of BACS payments continues to make savings on postage, financial team time and further securement against fraud;
- The Trusts's cashless payment system (iPay Impact via CRB Cunningham) across each school
  within the Trust, saving finance team time in administration of cash handling and further securement
  against fraud. Also creating less risk in having to take cash to the bank.
- Continued benchmarking of products before purchase.

## The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Rosedale Hewens Academy Trust for the year ended 31 August 2024 and up to the date of approval of the Annual Report and Financial Statements.

#### Capacity to Handle Risk

The Board has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks that has been in place for the year ended 31 August 2024 and up to the date of approval of the Annual Report and Financial Statements. This process is regularly reviewed by the Board.

#### The Risk and Control Framework

The Trust system of internal control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board;
- regular reviews by the Board of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks;
- clarifying the responsibility of the Senior Leadership Teams to implement the Board's policies and to identify and evaluate risks for consideration;
- ensuring that employees understand that they have responsibility for internal control as part of their accountability for achieving objectives;
- embedding the control system in the Trust's operations so that it becomes part of the culture of the Trust:
- developed systems to respond quickly to evolving risks arising from factors within the Trust and to changes in the external environment;
- procedures for reporting failings immediately to appropriate levels of management and the Board together with details of corrective action being undertaken.

The Board has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Trust has continued to appoint DMC Accounting as an independent reviewer to carry out a programme of internal checks. In particular, the checks carried out included checking of purchase orders to delivery, invoicing and payment; income; bank reconciliations; payroll. The role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. The reviewer reports to the Board on any matters on the operation of the systems of control and on the discharge of the Board's financial responsibilities, and annually prepares an annual summary report to the Board outlining the areas reviewed, key findings, recommendations and conclusions to help the Board consider actions and assess year on year progress. We confirm that the independent reviewer DMC Accounting delivered their schedule of work as planned. There were no significant control issues to note. The board of trustees confirm their independent reviewer DMC Accounting gives the Trustees further assurance in terms of internal controls.

These arrangements can provide only reasonable and not absolute assurance that assets are safeguarded, transactions are authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected within a timely period.

## **Review of Effectiveness**

As Accounting Officer, the Chief Executive has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by the:

- work of the independent reviewer;
- work of the external auditor;
- financial management and governance self-assessment process;
- work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of the review of the system of internal control by the Finance and Audit Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

#### Conclusion

Based on the advice of the audit and risk committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Marie Ashley

Accounting Office

Approved by order of the members of the Academy Board and signed on its behalf by:

Stewart Duguid Chairman of the Board

Dated: 11th December 2024

## Statement of Regularity, Propriety and Compliance

As Accounting Officer of The Rosedale Hewens Academy Trust, I have considered my responsibility to notify the Academy Board and the Education and Skills Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, including for estates safety and management, under the funding agreement under the Funding Agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2023, including responsibilities for estates safety and management.

I confirm that I and the Academy Board are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's Funding Agreement and the Academy Trust Handbook 2023.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and the ESFA.

Marie Ashley Chief Executive

Accounting Officer

Dated: 11th December 2024

## Statement of Trustees' Responsibilities

The Trustees (who act as Trustees for charitable activities of The Rosedale Hewens Academy Trust and are also the Directors of the charitable company for the purposes of company law) are responsible for preparing the Report of the Academy Board and the Financial Statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare Financial Statements for each financial year. Under company law the Trustees must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from the legislation in other jurisdictions.

Approved by order of the members of the Academy Board and signed on its behalf by:

Stewart Duguid Chairman of the Board

Dated: 11th December 2024

## Independent Auditor's Report to the Members of The Rosedale Hewens Academy Trust

## Opinion

We have audited the financial statements of The Rosedale Hewens Academy Trust ('the Trust') for the year ended 31 August 2024 which comprise the Statement of Financial Activities (incorporating an Income & Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Trust's affairs as at 31 August 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Independent Auditor's Report to the Members of The Rosedale Hewens Academy Trust (continued)

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the trustees' annual report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the trustees' annual report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 29, the trustees (who are also the directors of the Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
  are appropriate in the circumstances, but not for the purposes of expressing an opinion on the
  effectiveness of the charitable company's internal control.

## Independent Auditor's Report to the Members of The Rosedale Hewens Academy Trust (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charitable company.

## Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charitable company and considered that the most significant are the Companies Act 2006, the Charities Act 2011, the Charity SORP, the Academies Accounts Direction 2023 to 2024, the Academy Trust Handbook 2023 and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charitable company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

## Independent Auditor's Report to the Members of The Rosedale Hewens Academy Trust (continued)

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

## Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**James Cross (Senior Statutory Auditor)** 

for and on behalf of Moore Kingston Smith LLP, Statutory Auditor

Mena King Ston Smith LL

The Shipping Building, The Old Vinyl Factory Hayes, Middlesex UB3 1HA

Date: (1 Dumby LOLY

## Independent Reporting Accountant's Assurance Report on Regularity to The Rosedale Hewens Academy Trust and the Education & Skills Funding Agency

In accordance with the terms of our engagement letter dated 24 July 2023 and further to the requirements of the Education Funding and Skills Agency (ESFA) as included in the Academies Accounts Direction 2023 to 2024 we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Rosedale Hewens Academy Trust during the year 1 September 2023 to 31 August 2024 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely for The Rosedale and Hewens Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Rosedale Hewens Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Rosedale Hewens Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

## Respective responsibilities of The Rosedale Hewens Academy Trust accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of The Rosedale Hewens Academy Trust funding agreement with the Secretary of State for Education dated 8 April 2014 and the Academy Trust Handbook, extant from 1 September 2023 for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2023 to 2024. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2023 to 31 August 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA . We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- review of financial records for unusual transactions
- sample testing expenditure transactions were reasonable, appropriate and appropriately authorised in accordance with the trust's procurement policy
- review the minutes of the Board and Audit Committee meetings
- review the processes and controls to identify related party transactions and potential conflicts
- obtaining formal representations from the Board and the accounting officer
- reviewing any evidence of impropriety resulting from our work and determining whether it was significant enough to be referred to in our regularity report.

# Independent Reporting Accountant's Assurance Report on Regularity to The Rosedale Hewens Academy Trust and the Education & Skills Funding Agency (continued)

# Conclusion

In the course of our work, no other matters have come to our attention which suggest that in all material respects the expenditure disbursed and income received during the year 1 September 2023 to 31 August 2024 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them

Moore Kingston Smith LLP

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Date: 11 Danner cocy

The Shipping Building, The Old Vinyl Factory Hayes, London, UB3 1HA

Income and endowments from:	Note	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	Total 2024 £000	Total 2023 £000
Donations and capital grants	2	12	•	68	68	205
Charitable activities: Funding for the academy trust's				00	00	205
educational operations	3	331	22,123	3	22,454	20,459
Other trading activities Investments	4 5	151 132	(e) (e)		151 132	152 74
Total		614	22,123	68	22,805	20,889
Expenditure on: Raising funds Charitable activities:	6 7	87	23,057	2,481	87 25,538	64
Total		87	23,057	2,481	25,625	23,946 <b>24,010</b>
Net income / (expenditure)		527	(934)	(2,413)	(2,820)	(3,121)
Transfers between funds	17	(347)	95	252	•	
Other recognised gains/(losses): Actuarial (losses) / gains on defined						
benefit pension schemes	17, 26		356	<u> </u>	356	770
Net movement in funds		180	(483)	(2,161)	(2,464)	(2,351)
Reconciliation of funds Total funds brought forward at 1 September 2023		5,149	(145)	69,708	74,712	77,063
Total funds carried forward at 31 August 2024		5,329	(628)	67,547	72,248	74,712

All of the academy trust's activities derive from continuing operations during the above two financial periods.

All Recognised Gains and Losses are included in the Statement of Financial Activities.

	Notes	2024 £000	2024 £000	2023 £000	2023 £000
Fixed assets Tangible assets	12		67,547		69,708
Current assets Stock Debtors Cash at bank and in hand	14 15	128 771 5,371 6,270		141 824 6,249 7,214	
<b>Liabilities</b> Creditors : Amounts falling due within one year	16	(941)		(1,193)	
Net current assets/(liabilities)		-	5,329		6,021
Total assets less current liabilities			72,876		75,729
Net assets excluding pension liability					
Defined benefit pension scheme liability	26		(628)		(1,017)
Total net assets		54 54	72,248		74,712
Funds of the academy trust: Restricted funds Fixed asset fund General fund Pension reserve	17 17 17	67,547 (628)		69,708 872 (1.017)	
Total restricted funds			66,919		69,563
Unrestricted income funds	17		5,329		5,149
Total funds		9	72,248	i i	74,712

The financial statements on pages 36 to 57 were approved by the trustees, and authorised for issue on 11 December 2024 and are signed on their behalf by:

Marie Ashley Chief Executive

Company Registration Number: 07683702 (England and Wales)

# The Rosedale Hewens Academy Trust Statement of Cash Flow For the year ended 31 August 2024

Cash flows from operating activities	Notes	2024 £000	2023 £000
Net cash provided by/(used in) operating activities	20	(758)	(493)
Cash flows from investing activities	22	(252)	(563)
Cash flows from financing activities	21	132	74
Change in cash and cash equivalents in the reporting period	_	(878)	(982)
Cash and cash equivalents at 1 September 2023		6,249	7,231
Cash and cash equivalents at 31 August 2024	23	5,371	6,249
	-		

# 1 Statement of Accounting Policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### Company information

The Rosedale Hewens Academy Trust is a private company limited by guarantee domiciled and incorporated in England and Wales. The registered office is Wood End Green Road, Hayes, United Kingdom, UB3 2SE.

# **Basis of Preparation**

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: 'Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2023 to 2024 issued by the ESFA, the Charities Act 2011 and the Companies Act 2006.

The Rosedale Hewens Academy Trust meets the definition of a public benefit entity under FRS 102,

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest thousand pounds.

#### Going Concern

The trustees assess whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company ("academy trust") to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for at least 12 months from the date of approval of these accounts and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

# Sponsorship Income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and the amount can be reliably measured.

# Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions), where the receipt is probable and the amount can be reliably measured.

# Other Income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

#### · Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale, If it is practical to assess the fair value at receipt, it is recognised in stock and "Income from other trading activities", Upon sale, the value of the stock is charged against "Income from other trading activities" and the proceeds are recognised as "Income from other trading activities". Where it is impractical to fair value the items to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within "Income from other trading activities",

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

#### · Donated Services and Gifts in Kind

The value of donated services and gifts in kind provided to the academy trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the academy trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with academy trust's policies.

#### Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in a settlement and the amount of the obligation can me be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including the support costs involved in undertaking each activity. Direct costs attributable to a single activity and support costs which are not attributable to a single activity are apportioned between hose activities on a basis consistent with use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

#### Expenditure on Raising Funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

# Charitable Activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

# **Tangible Fixed Assets**

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet, Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities, Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Freehold and long leasehold buildings 2%
Fixtures, fittings and equipment 10-20%
Motor Vehicles 20%

Assets in the course of construction are included at cost, Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in the settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods and services it must provide.

#### **Provisions**

Provisions can be recognised when the academy trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle an obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the last pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

#### Leased Assets

Rentals under operating leases are charged on a straight line basis over the lease term.

Unsold uniforms and catering stocks are valued at the lower of cost or net realisable value.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

# Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument. Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously,

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Trade debtors, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables', Loans and receivables are measured at amortised cot using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. The impairment loss is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities,

#### Basic financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers, Accounts payable are classified as current liabilities if payment is due within one year or less, if not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless they are included in a hedging arrangement.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when, and only when, the company's obligations are discharged, cancelled, or they expire.

# Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

# **Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### Pensions Benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method, As stated in note 26, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting, The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred, Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses,

#### Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency and London Borough of Hillingdon.

#### Critical accounting estimates and areas of judgment

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

# Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

# Local Government Pension Scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2024. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The ultimate responsibility for setting the assumptions is that of the academy trust, as the employer, however each year the LGPS actuary proposes a standard set of assumptions as part of the valuation exercise, using their expert opinion, and which comply with the accounting requirements. The academy trust has, in practice with most employers, adopted the recommended actuarial assumptions.

2	Donations and capital grants	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	Total 2024 £000
	Capital Grants	*	(E)	68	68
	2023/24 Total			68	68
	2022/23 Total			205	205
3	Funding for the Academy Trust's Educational Operations				
		Unrestricted Funds £000	Restricted Funds £000	Total 2024 £000	Total 2023 £000
	DfE / ESFA revenue grants General Annual Grant (GAG) Other DfE/ESFA grants		18,449	18,449	17,119
	UIFSM Pupil Premium	¥	187	187	161
	Supplementary grant	*	910 573	910 573	859 702
	Others	•	7 <b>77</b>	777	412
			20,896	20,896	19,253
	Other Government grants				
	Local authority grants	*:	1,227	1,227	851
			1,227	1,227	851
	Other income from the academy trust's educational operations	331	·-·	331	355
	·				
		331	22,123	22,454	20,459
4	Other trading activities	Unrestricted Funds £000	Restricted Funds £000	Total 2024 £000	Total 2023 £000
	Uniforms	81		81	87
	Letting fees Other income	13		13	8
	Training	45 12	* ·	45 12	47
	_	<u> </u>			9
	2022/23 Total	151		151	152

5	Investment income					
			Unrestricted	Restricted	Total	Total 2023
			Funds £000	Funds £000	2024 £000	£000
	Short term deposits		132	3	132	74
		36	132	(9)	132	74
6	Expenditure		Non Pay Ex	penditure	T-4-1	Total
		Staff Costs	Premises	Other	Total 2024	Total 2023
		£000	£000	£000	£000	£000
	Expenditure on raising funds:			87	87	64
	Academy's educational operations: Direct costs	14,952	2,481	1,104	18,537	17,275
	Allocated support costs	3,041	2,405	1,555	7,001	6,671
	,	17,993	4,886	2,746	25,625	24,010
		*******				
	Net income / (expenditure) for the period includes:				2024	2023
					2024 £000	£000
	Operating leading regtals				26	35
	Operating leases rentals Depreciation				2,481	2,430
	Fees payable to auditor for:				26	22
	Audit Other services			_	6	
	Included within expenditure are the following transactions:					
7	Charitable Activities	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	Total 2024 £000	Total 2023 £000
	Direct costs - educational operations	827	16,056	2,481	18,537	17,275
	Support costs - educational operations	220	7,001	<b>72</b> 1	7,001	6,671
			23,057	2,481	25,538	23,946
	Support costs - educational operations			Educational operations £000	Total 2024 £000	Total 2023 £000
	Support staff costs			3,041	3,041	2,694
	Technology costs			133	133	151
	Premise costs			2,405	2,405	2,410
	LGPS pension non-cash movements			(33)	(33)	102 1,278
	Other support costs			1,421 34	1,421 34	36
	Governance costs			34		
	Total support costs			7,001	7,001	6,671

#### Staff a. Staff costs 2024 2023 Staff costs during the period were: £000 £000 Wages and salaries 12,108 10,611 Social security costs 1,168 1,048 Operating costs of defined benefit pension scheme 2,129 1,870 Apprenticeship levy 41 31 13,560 15,446 Supply staff costs 2.547 2,922 16,482 17,993 b. Staff numbers The average number of persons employed by the academy trust during the period was as follows: 2024 2023 No. No. Teachers 127 136 Educational support 50 34 Administration and support 67 68 Management 51 41 295 279 c. Higher paid staff The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was: 2024 2023 No. No. £60,001 - £70,000 13 18 £70,001 - £80,000 £80,001 - £90,000 11 5 2 £100,001 - £110,000 £110,001 - £120,000 1 1

No directors were remunerated during the year to 31 August 2024 and therefore no employer contributions were made into the defined benefit scheme.

# d. Key management personnel

£120,001 - £130,000

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £447,129 (2023: £437,529).

2

# 9 Disclosure of central services

The academy trust has provided the following central services to its academies during the year:

- human resources;
- -financial services;
- legal services

These costs are allocated to schools on the basis of pupil numbers. During the year this was as follows:

These costs are allocated to schools on the basis of pupil numbers. During the year this was as follows.	2024	2023
Rosedale College	32.00%	32.00%
Rosedale Primary	15.00%	15.00%
Hewens College	17.00%	17.00%
Parkside Studio College	3.00%	3.00%
Brookside Primary School	13.00%	13,00%
Hewens Primary School	15.00%	15,00%
De Salis Studio College	5.00%	5.00%
De Galla Studio College		

# 10 Related Party Transactions - Trustees' Remuneration and Expenses

No trustees have been paid remuneration or has received other benefits from an employment with the academy trust,

The number of directors to whom defined benefit pension contributions are accruing under the Teacher's Pension Scheme is 0 (2023: 0) During the year ended 31 August 2024, expenses totalling £nil (2023: £nil) were reimbursed or paid directly to Trustees. Other related party transactions involving the trustees are set out in note 27.

# 11 Trustees and officers insurance

In accordance with normal commercial practice the academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £2,000,000 on any one claim and the cost for the period ended 31 August 2024 is included in the total insurance cost.

		Freehold Land and Buildings £000	Leasehold Land and Buildings £000	Furniture and Equipment £000	Motor Vehicles £000	Total £000
	Cost At 1 September 2023	73,781	13,872	7,449	87	95,189
	Additions	75,761	13,072	320	67	320
	Disposals		-	(135)	550 550	(135
	At 31 August 2024	73,781	13,872	7,634	07	05.074
	•	73,761	13,072	7,634	87	95,374
	Depreciation					
	At 1 September 2023 Charged in year	16,871	2,868	5,655	87	25,481
	Disposals	1,476	278	727 (135)	1966 44.0	2,481
				(135)		(135
	At 31 August 2024	18,347	3,146	6,247	87	27,827
	Net book values					
	At 31 August 2024	55,434	10,726	1,387	590	67,547
	At 31 August 2023	56,910	11,004	1,794		60.700
	At 01 August 2020	30,910	11,004	1,794		69,708
13	Financial instruments				2024 £000	2023 £000
	Carrying amount of financial assets Debt instruments measured at amortised cost				156	158
	Carrying amount of financial liabilities  Measured at amortised cost			_	347	553
				_		
14	Stock				2024	2023
					£000	£000
	Uniform			×-	128	141
				₹ <u>-</u>	128	141
15	Debtors					
					2024 £000	2023 £000
	VAT recoverable				405	515
	Prepayments and accrued income				366	309
				=	771	824
6	Creditors: Amounts falling due within one year					
	orealtors. Amounts failing due within one year				2024	2023
					£000	£000
	Trade creditors				316	518
	Taxation and social security				269	258
	Other creditors				207	166
	Accruals and deferred income				149	251
				=	941	1,193
	Deferred income				2024	2023
					£000	£000
	Deferred Income at 1 September 2023				216	92
	Amounts released from previous years				(216)	(92)
	Resources deferred in the year Deferred Income at 31 August 2024			=	117	216
	Deletied Income at a LAGUUSL ZUZ4				117	216

At the balance sheet date the academy trust was holding funds received in advance in respect of grants for universal infant free school meals relating to the year ended 31 August 2025.

17 Funds	Balance at 1 September 2023 £000	Incoming Resources £000	Resources Expended £000	Gains, Losses and Transfers £000	Balance at 31 August 2024 £000
Restricted general funds		10.110	(40.440)	95	
General Annual Grant (GAG)	872	18,449	(19,416)	95	
Other DfE grants		2,447	(2,447)	-	-
Other restricted funds	(4.047)	1,227	(1,227) 33	356	(628)
Pension reserve	(1,017)	00.400		451	(628)
	(145)	22,123	(23,057)	431	(020)
Restricted fixed asset funds					
DfE/ESFA capital grants		68		(68)	(4)
Transfer on conversion	61,137	(C)	(1,593)	¥:	59,544
Fixed assets purchased with capital and other funding	8,571		(888)	320	8,003
, ,,,,,,	69,708	68	(2,481)	252	67,547
Total restricted funds	69,563	22,191	(25,538)	703	66,919
Unrestricted funds					
General unrestricted funds	5,149	614	(87)	(1,347)	4,329
Designated funds		X€3,	3	1,000	1,000
Total unrestricted funds	5,149	614	(87)	(347)	5,329
Total funds	74,712	22,805	(25,625)	356	72,248

The specific purposes for which the funds are to be applied are as follows:

# General Annual Grant

This includes all monies received from the ESFA to carry out the objectives of the academy trust, It includes the School Budget Share and education services

Under the funding agreement the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2024.

# Other DfE/ESFA grants

This represents revenue grants received from the ESFA for specific purposes, including funds provided to support individual pupils with a SEN statement and development grants received by the academy trust.

# Other restricted funds

This represents revenue grants received from the Local Education Authorities for specific purposes.

This represents the negative reserve in respect of the liability on the LGPS defined benefit pension scheme which was transferred to the academy on conversion.

The fund includes the value of the tangible fixed assets of the academy on conversion, and monies transferred from the GAG or other restricted funds specifically for expenditure on tangible fixed assets, and the annual charges for depreciation of these assets,

# Transfers between funds

Transfers from the Unrestricted Fund to the fixed asset fund of £252k relate to fixed assets purchased from unrestricted funds, Transfers from the unrestricted fund of £95k is to be used against the deficit on the General Annual Grant Fund,

The designated fund represents ringfenced required funds for the Trust's contribution towards the Schools Rebuilding Project by the DfE, which will be required to fit out the new buildings with fixed furniture and equipment on completion of the project by the DfE.

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of

# 17 Funds (continued)

Comparative information in respect of the preceding period is as follows:

Restated

	Kestated				
	Balance at 1 September 2022 £000	Incoming Resources £000	Resources Expended £000	Gains, Losses and Transfers £000	Balance at 31 August 2023 £000
Restricted general funds					
General Annual Grant (GAG)	2,746	17,119	(18,430)	(563)	872
Other DfE grants	5	2,133	(2,133)	(9)	
Other restricted funds	*	851	(851)	1(%)	34
Pension reserve	(1,685)		(102)	770	(1,017)
	1,061	20,103	(21,516)	207	(145)
Restricted fixed asset funds					
DfE/ESFA capital grants	2	205	<u>s</u>	(205)	5
Transfer on conversion	62,730	17/	(1,593)	5.00	61,137
Fixed assets purchased with capital and other funding	8,640	: <del>*</del> ):	(837)	768	8,571
	71,370	205	(2,430)	563	69,708
Total restricted funds	72,431	20,308	(23,946)	770	69,563
Total unrestricted funds	4,632	581	(64)		5,149
Total funds	77,063	20,889	(24,010)	770	74,712

#### 17 Funds (continued) Total funds analysis by academy Total Total 2023 2024 £000 £000 4,569 4,309 Rosedale College 6,047 5,967 Rosedale Primary (1,804) (1,453)Hewens College (1,097) (1,339)Parkside Studio College 390 Brookside Primary School 14 (354) (337) Hewens Primary School (2,194)(2,025)De Salis Studio College 390 267 Central services 6,021 5,329 Total before fixed assets and pension reserve 67,547 69,708 Restricted fixed asset fund (628) **72,248** (1,017) 74,712 Pension reserve Total

While fund balances carried forward have been separately disclosed for each academy, the academy trust manages its surplus funds on a central basis. Making these central funds available for spending on special and long-term capital projects.

# Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and Educational Support Staff Costs £000	Other Support Staff Costs £000	Educational Supplies £000	Other Costs (excluding depreciation) £000	2024 Total £000	2023 Total £000
Rosedale College	5,269	1,047	147	1,096	7,559	6,985
Rosedale Primary	1.884	415	150	764	3,212	2,688
Hewens College	2,637	571	95	1,329	4,631	3,926
Parkside Studio College	497	56	3	175	731	801
Brookside Primary School	1,879	344	156	393	2,772	2,622
Hewens Primary School	1,715	444	136	451	2,746	3,145
De Salis Studio College	1,072	164	24	254	1,514	1,308
Central services	190		-	12	12	3
Academy Trust	14,952	3,041	711	4,474	23,177	21,478

Current assets	18	Analysis of net assets between Funds				
Current laselities         6,270 (941) - 94 (941) - 94 (942)         6,270 (941) - 94 (942)         6,270 (942) - 94 (942)         6,270 (943) - 94 (942)         6,280 (928) - 94 (928) - 94 (928)         6,270 (942) - 94 (942)         72,22         Total net assets         5,329 (628) - 67,547 (72,22)         72,22         Fund balances at 31 August 2023 are represented by:         Restricted Restricted General Asset Fixed Fixed Section Fixed Assets Fixed Fixed Fixed Fixed Fixed Fixed Fixed Fixed Assets Fixed Fi		Fund balances at 31 August 2024 are represented by:	Funds	General Funds	Fixed Asset Funds	Funds
Current assets		Tangible fixed assets	ž.	18	67.547	67,547
Current liabilities		*	6.270			6,270
Pension scheme liability		Current liabilities		1.	:=	(941)
Total net assets		Pension scheme liability		(628)	S.	(628)
Variety   Vari		Total net assets	5,329	(628)	67,547	72,248
Name		Fund balances at 31 August 2023 are represented by:				
Tangible fixed assets Current assets 6,342 872 - 7,21 Current liabilities (1,193) - (1,194) Pension scheme liability Total net assets (restated) 5,149 (145) 69,708 74,71  19 Financial Commitments Operating Leases At 31 August 2024 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:  2024 2023 £000 £0000  Hire of plant and machinery Amounts due within one year Amounts due between two and five years  43 143			Funds	General Funds	Fixed Asset Funds	Funds
Current assets Current liabilities Current lia		Tangible fixed assets	2000			
Current liabilities Pension scheme liability Total net assets (restated)  Financial Commitments  Operating Leases  At 31 August 2024 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:  2024 2023 £000 £000  Hire of plant and machinery  Amounts due within one year  Amounts due between two and five years  43 47  Amounts due between two and five years		•	6.342		00,700	7,214
Pension scheme liability Total net assets (restated)  Financial Commitments  Operating Leases  At 31 August 2024 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:  2024 2023 £000 £000  Hire of plant and machinery  Amounts due within one year  Amounts due between two and five years  43 47		Current liabilities	· ·		-	(1,193)
Total net assets (restated)  5,149  (145)  69,708  74,71  19 Financial Commitments  Operating Leases  At 31 August 2024 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:  2024 2023 £000  Hire of plant and machinery  Amounts due within one year  Amounts due between two and five years  43 46		Pension scheme liability	(1,100)			(1,017)
Operating Leases  At 31 August 2024 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:  2024 2023 £000 £000  Hire of plant and machinery  Amounts due within one year 43 43  Amounts due between two and five years 86		Total net assets (restated)	5,149		69,708	74,712
At 31 August 2024 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:  2024 2023 £000 £000  Hire of plant and machinery  Amounts due within one year 43 43  Amounts due between two and five years 86	19	Financial Commitments				
Hire of plant and machinery Amounts due within one year Amounts due between two and five years		Operating Leases				
Hire of plant and machinery  Amounts due within one year  Amounts due between two and five years  £000  £000  £3 1		At 31 August 2024 the total of the Academy Trust's future minimum lea	se payments under non-cancellable	operating leases w	as:	
Amounts due within one year  Amounts due between two and five years  86						
Amounts due between two and five years 86		Hire of plant and machinery				
Amounts due between two and five years 86		Amounts due within one year			43	17
120 1		Amounts due between two and five years				
				8	129	17

Net expenditure	20	Reconciliation of Net Income/(expenditure) to Net Cash Inflow from Operating Activities			
Adjusted for: Depreciation Capital grants from DfE/ESFA and other capital income (68) (732) Interest receivable Defined benefit pension scheme cost less contributions payable Defined benefit pension scheme finance cost Increase/(decrease) in stocks (Increase)/(decrease) in stocks (Increase)/(decrease) in cettors (Increase)/(decr		,			
Depreciation		Net expenditure		(2,820)	(3,121)
Capital grants from DEE/ESFA and other capital income   (68) (132)   (132)				2.481	2,430
Interest receivable   Class		Capital grants from DfF/ESFA and other capital income			(205)
Defined benefit pension scheme finance cost   13   13   13   13   13   13   13   1				, ,	(74)
Definited bettent places to state manufact costs   13   13   16   16   16   16   16   16					29 73
Net Cash provided by / (used in) Operating Activities   132					(16)
Net Cash provided by / (used in) Operating Activities					(23)
Net Cash provided by / (used in) Operating Activities   (758)					414
Cash flows from financing activities   2024   £ £ £ £     Interest received   132			,		(493)
Interest received		Net Cash provided by / (used in) Operating Activities	•		
Interest received	1	Cash flows from financing activities			
tet cash provided by / (used in) financing activities  2 Cash flows from investing activities  2 Cash flows from investing activities  2 Purchase of tangible fixed assets Capital grants from DTE Group  Net Cash provided by / (used in) investing Activities  3 Analysis of cash and cash equivalents  Cash in hand and at bank  Total cash and cash equivalents  4 Analysis of changes in net debt  Balance at 1 September 2023 Cash flows 2024 £000 £000  Cash  Cas				~	~
Cash flows from investing activities   2024   2023		Interest received		132	74
## Purchase of tangible fixed assets Capital grants from DFE Group  Net Cash provided by / (used in) investing Activities  Analysis of cash and cash equivalents  Cash in hand and at bank  Total cash and cash equivalents  Analysis of changes in net debt  Analysis of changes in net debt  Cash  C	let	cash provided by / (used in) financing activities	3	132	74
Purchase of tangible fixed assets Capital grants from DFE Group  Net Cash provided by / (used in) investing Activities  Analysis of cash and cash equivalents  Cash in hand and at bank  Total cash and cash equivalents  Analysis of changes in net debt  Analysis of changes in net debt  Cash  Cash		Cook flows from investing activities		2024	2023
Capital grants from DfE Group  Net Cash provided by / (used in) investing Activities  Analysis of cash and cash equivalents  Cash in hand and at bank  Total cash and cash equivalents  Analysis of changes in net debt  Balance at 1 September 2023 Cash flows 2024 £000 £000  Cash  Cash	2	Cash hows from investing activities			
Capital grants from DFE Group       68         Net Cash provided by / (used in) investing Activities       (252)       (6         3 Analysis of cash and cash equivalents       2024 2023 £000       2000         Cash in hand and at bank       5,371       6         Total cash and cash equivalents       5,371       6         4 Analysis of changes in net debt       Balance at 1 September 2023 Cash flows 2024 £000       31 Augus 2024 £000       2000         Cash       6,249       (878)       5		Durchase of tangible fixed assets		(320)	(768)
Analysis of cash and cash equivalents  2024 2023 £000 £0000  Cash in hand and at bank  Total cash and cash equivalents  4 Analysis of changes in net debt  Balance at 1 September 2023 Cash flows 2024 £000 £0000  Cash  Cash  6,249 (878) 5				68	205
Cash in hand and at bank  Total cash and cash equivalents  Analysis of changes in net debt  Balance at 1 September 2023 2023 2024 2025 2020 2020 2020 2020 2020 2020		Net Cash provided by / (used in) investing Activities	2 9	(252)	(563)
Cash in hand and at bank  Total cash and cash equivalents  4 Analysis of changes in net debt  Balance at 1 September 2023 Cash flows 2024 £000 £000  Cash  Cash  6,249 (878) 5	3	Analysis of cash and cash equivalents		2004	2022
Cash in hand and at bank         5,371         6           Total cash and cash equivalents         5,371         6           4 Analysis of changes in net debt         Balance at 1 September 2023 Cash flows 2024 £000         31 Augur 2023 £000         Cash flows 2024 £000         2000         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         6         6         249         (878) (878) 5         5         5         6         6         249         (878) 5         5         6         6         249         (878) 5         5         6         6         249         (878) 5         5         6         6         249         (878) 5         6         6         249         6         7         6         6         7         6         7         6         7         6         7         6         7         6         7         6         7         6         7         6         7         6         7         8         7         8         7         8         8         8         8         8         8         8         8         8         8					
Total cash and cash equivalents   5,371   6				£000	2000
Analysis of changes in net debt  Balance at 1 September 31 Augus 2023 Cash flows 2024 £000 £000 £000  Cash  Cash		Cash in hand and at bank		5,371	6,249
1 September 31 Augus 2023 Cash flows 2024 £000 £000 £000 £000		Total cash and cash equivalents		5,371	6,249
1 September 31 August 2023 Cash flows 2024 £000 £000 £000 £000 £000 £000			Balance at		Balance at
Cash  2023	4	Analysis of changes in net debt			31 August
Cash £000 £000 £000 £000 £000			•	Cash flows	•
Cash (970) 5					£000
6.249 (878) 5		Cash	6,249	(878)	5,371
IOTAL (5.5)		Total	6,249	(878)	5,371

#### 25 Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before they cease to be a member.

# 26 Pension and Similar Obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by The London Borough of Hillingdon. Both are multi-employer defined-benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS 31 March 2022,

Contributions amounting to £207,368 (2024: £152,741) were payable to the schemes at 31 August 2024 and are included within creditors.

#### Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

# Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation are:

- employer contribution rates set at 28.68% of pensionable pay (including a 0.08% employer administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million giving a notional past service deficit of £39,800 million.

The result of this valuation has been implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2028. A copy of the valuation report and supporting documentation is available on the Teachers' Pensions website.

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £1,665,723 (2023: £1,458,186).

Under the definitions set out in FRS102, the TPS is a multi-employer pension scheme. The academy trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the academy trust has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

# Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2024 was £471,000 (2023: £519,000), of which employer's contributions totalled £381,000 (2023: £409,000) and employees' contributions totalled £90,000 (2023: £110,000). The agreed contribution rates for future years is 21.8% for employers, with employee rates banded according to salary.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

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Pension and Similar Obligations (continued)		
Principal Actuarial Assumptions	At 31 August 2024	At 31 August 2023
Rate of increase in salaries Rate of increase for pensions in payment/inflation Discount rate for scheme liabilities	3.2% 2.7% 5 <sub>.</sub> 0%	3.5% 3.0% 5.2%
The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life of	expectations on retire	ment age 65 are:
	At 31 August 2024	At 31 August 2023
Retiring today Males Females	19.3 years 23.8 years	19.4 years 23.8 years
Retiring in 20 years Males Females	21.5 years 25.4 years	21,6 years 25,4 years
Sensitivity analysis  Approximate monetary increase to the obligation as a result of the following changes in assumptions at 31 August 2024	At 31 August 2024 £000	At 31 August 2023 £000
0.1% increase in the salary increase rate 1 year increase in member life expectancy 0.1% increase in the pension increase rate 0.1% decrease in real discount rate	4 262 151 152	7 238 142 145
The academy's share of the assets in the scheme were:	Fair value at 31 August 2024 £000	Fair value at 31 August 2023 £000
Equity instruments Other bonds Property Cash and other liquid assets Total market value of assets	3,191 1,596 827 296 <b>5,910</b>	2,469 1,432 790 247 4,938
Present value of scheme liabilities	(6,538)	(5,955)
Deficit in the scheme	(628)	(1,017)

The actual return on scheme assets was £972,000 (2023: £373,000)

6 Pension and Similar Obligations (continued)		
Local Government Pension Scheme (continued)		
Amounts recognised in the statement of financial activities	2024 £000	2023 £000
Current service cost	297	438
Net interest cost	51	73
Total operating charge	348	511
	2024	2023
Changes in the fair value of defined benefit obligations were as follows:	£000	£000
At 1 September 2023	5,955	6,250
Current service cost	297	438
Interest cost	316	275
Employee contributions	90	110
Benefits paid	(158)	(110
Actuarial loss	38	(1,008
At 31 August 2024	6,538	5,955
Changes in the fair value of Academy's share of scheme assets:		
	2024	2023
	£000	£000
At 1 September 2023	4,938	4,565
Return on plan assets (excluding net interest on the net defined pension liability)	265	202
Employee contributions	90	110
Employer contributions	381	409
Benefits paid	(158)	(110)
Actuarial gain/(loss)	394	(238)
At 31 August 2024	5,910	4,938

# 27 Related Party Transactions

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Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the trust's financial regulations and normal procurement procedures.

The academy trust has known related parties as described on page 7.

The following related party transactions took place in the period of account:

Rosedale College Community Enterprise Limited is a company incorporated in England and Wales. The company is not directly owned by the Trust but Clive Neathey (member), also acts as (non-salaried) director of the trading company. The company operates as a number of the Trust's facilities for the benefit of pupils and the local community. It is administered by the Trust's staff and management. The Trust includes Rosedale College Community Enterprise Limited under its insurance policies.

A Member of the Trust is a registered non-salaried Director of Little Marvels Nursery Services Limited. The Trust includes Little Marvels Nursery Services Limited under its insurance policies.

A Member of the Trust is a registered non-salaried Director of Rowensbrook Training and Development Limited. The Trust includes Rowensbrook Training and Development Limited under its insurance policies.

During the year, the academy trust incurred fees totalling £9,240 (2023: £9,600) in respect of catering consultancy services carried out by Norman Deas

28	Comparative Statement of Financial Activities	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	Total 2023 £000
	Income and endowments from: Donations and capital grants	340	×	205	205
	Charitable activities: Funding for the academy trust's educational operations	( <b>*</b> ))	20,103	:*:	20,103
	Other trading activities Investments	507 74	*	(%) (%)	507 74
	Total	581	20,103	205	20,889
	Expenditure on: Raising funds Charitable activities:	64	21,516	2,430	64 23,946
	Academy trust educational operations		21,516	2,430	24,010
	Total	64	21,516	2,430	24,010
	Net income / (expenditure)	517	(1,413)	(2,225)	(3,121)
	Transfers between funds	æ:	(563)	563	2.0
	Other recognised gains/(losses): Actuarial (losses) / gains on defined benefit pension schemes		770	E .	770
	Net movement in funds	517	(1,206)	(1,662)	(2,351)
	Reconciliation of funds Total funds brought forward at 1 September 2022	4,632	1,061	71,370	77,063
	Total funds carried forward at 31 August 2023	5,149	(145)	69,708	74,712

